

The Hashemite Kingdom of Jordan Central Electricity Generating Company



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ANNUAL
REPORT 2012



His Majesty
King Abdullah II Bin Al Hussein



H.R.H Crown Prince
Hussein bin Abdullah II



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A.1 Chairman Address

Dear Shareholders,

CEGCO's 2012 Annual Report served as a positive testament to the ability and flexibility of the company to deal with challenging developments as they arise. It also presented a clear glimpse into the Company's achievements, activities and future plans.

The year 2012 brought with it growing demand for electricity in the Kingdom. In order to effectively respond to this challenge, CEGCO redirected its focus to enhancing its readiness, increasing its performance efficiency and improving the reliability of its electricity generating units.

Our biggest hurdle in 2012 was the discontinuation of our natural gas supply from Egypt as it forced us to operate the Aqaba Thermal Power Station using heavy fuel, causing maintenance works and related costs to double. We also had to resort to relying on the Al-Hussein Thermal Power Station's units. However, despite these units' aged and outdated state, we still achieved significant savings by having our highly capable and qualified technical teams diligently implement our preventative maintenance program on an as-needed and regular basis.

Based on the performance results shared in the 2012 Annual Report, we are very optimistic about the future. Last year, we achieved record growth in profits (before foreign exchange), which reached JD 14.4 million, a 9% increase in comparison to profits (before foreign exchange) in 2011, which were valued at JD 13.2 million.

On a similar note, and with regards to the challenges that CEGCO has successfully overcome, I would like to refer to the continued losses that the National Electric Power Company (NEPCO) has been sustaining due to the disrupted Egyptian gas supply, and its delay in settling its financial obligations to the Jordan Petroleum Refinery Company. In spite of the negative impact that this situation has had on Jordan Petroleum Refinery's revenue, the company was able to overcome this crisis and continue its operations. In addition, there was a decrease in the company's accounts receivable and payable for 2012 in comparison to 2011, whereby accounts receivable stood at JD 357.98 million in 2012, as opposed to JD 499.23 million in 2011. As for accounts payable in 2012, they reached JD 322.1 million in comparison to the JD 453.1 million recorded in 2011.

As we embark on a new year, CEGCO is committed to building on its achievements to date in line with our future plans that aim to enhance technical, administrative and financial performance capabilities. We also aim to raise our efficiency in line with international standards through new investments, consistent capacity building for our human resources, and the adoption of effective strategies to ensure that we achieve the best results for our shareholders, management and employees, which ultimately serves the best interest of the Company as a whole.

In conclusion, I would like to express my gratitude and appreciation for CEGCO's dedicated team, whose outstanding efforts this past year have been instrumental in the achievement of our excellent results. I would also like to thank our CEO and Board of Directors for their continued guidance and support.



Mohammed Abdullah Abunayyan
Chairman

A.2 CEO Address

Ladies and Gentlemen,

I am pleased to share this report, in which we review Central Electricity Generating Company's accomplishments during 2012, as well as the latest updates and developments on both the operational and administrative levels.

I would like to begin with CEGCO's new phase, launched last year under the slogan Change. This phase aimed at improving the Company and its employees' performance levels through the development of existing work procedures, particularly those related to human resources management. It began with the appointment of an international consulting firm that was tasked with analyzing CEGCO's situation. After an in-depth analysis, the firm proposed a number of solutions that were in line with best practices adhered to by leading global companies operating in the same field. This resulted in CEGCO's adoption of a new performance evaluation system that caters to the needs of both staff members and the Company, bolsters job performance levels and encourages employees to develop their abilities. CEGCO also organized several training workshops on how to effectively operate and utilize the new system.

Within this context, CEGCO signed a Memorandum of Understanding with NOMAC, aimed at exchanging expertise between both companies by scheduling regular staff rotations. The first exchange of technical experts between CEGCO and NOMAC took place during the fourth quarter of 2012. CEGCO also held a number of other training programs aimed at developing plant managers' administrative skills and technical staff's capabilities. These steps were all in line with CEGCO's efforts to establish a new corporate culture that promotes sustainable development by creating a work environment that encourages productivity and efficiency.

On other fronts, CEGCO also adopted new safety and environmental policies and procedures. In line with the Company's vision towards implementing top safety, occupational health and environmental standards and practices, CEGCO launched the Safety Is Also Our Responsibility campaign at its various plants and locations. As part of the campaign, CEGCO showcased several videos on safety in industrial locations and the potential risks of neglecting safety regulations. CEGCO also disseminated a number of safety and environment statistics and reports at the Company's different locations covering its progress since the beginning of the year and up until the end of September, and highlighted its accomplishments in the area of work-related injuries.

In conclusion, I would like to extend special thanks to all CEGCO's employees who contributed to enhancing the Company's leading position in the area of corporate social responsibility through their invaluable participation in the blood donation campaigns, the free medical days in remote areas across the Kingdom, as well as the environmental conservation activities. It is imperative that we continue on this path in order to maintain CEGCO's standing as a staunch supporter of the local community.

Allow me to take this opportunity to also commend all CEGCO's employees for their unwavering efforts in enhancing the Company's technical and financial performance during 2012. Lastly, I would like to thank His Excellency CEGCO's Chairman and the Members of the Board for their invaluable insight. I look forward to continuing to achieve new heights of success.

Best regards,



Engineer Abdel Fattah Al-Nsour
Chief Executive Officer

B. Report of Board of Directors

The board of directors would like to welcome you and present you its Thirteenth Annual Report inclusive the company's important activities ,accomplishments and financial statements for the year ended at. 31/12/2012

1. A. Company's Activity

To generate electrical power within the various areas of the kingdom by utilizing any resource of primary ,new and renewable energy and to supply it to the National Electric Power Company (NEPCO) with good quality ,optimum availability and at the least possible cost.

1. B. The Company`s Geographic Locations and the number of employees in each

Management : Amman-Khalda, Al-Khalideen Suburb, Al-Hakam Bin Amro Street, Bldg No. (22).

P.O.Box 2564 Postal Code 111953Amman - Jordan

Tel : + 962 - 6 - 5340008

Fax : + 962 - 6 - 5340800

	Site	No. of Employees
Head Offices	Amman Khalda	154
Aqaba Thermal Power Station	Aqaba	342
Hussein Thermal Power Station	Zarqa	287
Marka Power Station	Marka	44
Rehab Power Station	Mafrak	168
Amman South	Mukablain	8
Risha Power Station	Ruwaished	39
Karak Power Station	Karak	8
Power Stations (Hofa, Ibrahimieh)	Irbid	1
King Talal Dam	Jaresh	8
Total		1059

* The Company has no Branches within or outside the Kingdom.

1. C. Company's Capital Investment Volume

225,417,980 JD

2. There are no Affiliate Companies



3.A The names of members of the Board of Directors and the curriculum vitae for each of them

Chairman:

Mr. Mohammed Abdullah Abunayyan Since 18/7/2011

Representatives of Enara Company for Energy Investment

Mr. Francis Joseph Gomez Vice Chairman since 15/12/2011

Member since 18/7/2011

Mr. Zainal Abidin Bin Abd Jalil/Member Since 31/3/2011 until 30/4/2012

Mr. Thomas Leroy Langford/Member Since 31/10/2007

Mr. Rajit Nanda/ Member Since 30/4/2012

Representatives of the Hashemite Kingdom of Jordan:

Mrs. Dina Abdullah A. Al Dabbas/Member Since 31/10/2007

H.E. Malek Atallah Allawi Kabariti/Member Since 26/5/2010 until 16/9/2012

Mr. Mahmoud Omar Al-Ees /Member Since 4/10/2012

Representatives of the government of the Hashemite Kingdom of Jordan/ Investment Unit – social security Corporation:

Mr. Adnan Abu Al –Ragheb/Member Until 15/1/2012

Mr. Osama Al Haj Yehya/Member Since 16/1/2012 until 31/7/2012

Mr. Mohammad AL-Sarayera Attended BoD meeting 26/1/2012

Mr.Zaydoun Abu Hassan Attended BoD meetings 19/3/2012- 24/5/2012-17/7/2012

H.E. Dr. Mohammad Odenat /Member Since 1/8/2012 until 30/10/2012

Eng. Abdel Fattah Abdel Hamid Moh`d Al-Nsour /CEO until 31/1/2013

Eng. Omar Ahmad Al Daour /CEO since 1/2/2013

Mr. Mohammed Abdullah Abunayyan

Chairman of Central Electricity Generating Co. since 18/7/2011

Date of Birth : 28/11/1962

Nationality : Saudi Arabia

Work Experience

Positions:

- Employment started : 1979
- Chairman of Abdullah Abunayyan Group of Companies (AAG)
- Chairman, Board of Directors of ACWA Power International
- Chairman, Board of Directors of ACWA Holding
- Chairman, Board of Directors of Tabreed Company
- Chairman, Board of Directors of KSB Arabia
- Chairman, Board of Directors of RABEC (Rabigh Electricity Co.)
- Chairman, Board of Directors of HAJR Electric Co.
- Chairman, Board of Directors of BOWAREGE Inter.Barges Co.
- Vice Chairman, Board of Directors integrated Transport
- Member, Board of Directors of Jubail Water and Power Company (JWAP)
- Member, Advisory Board for the Chairman of Saudi Supreme Economic Council
- Member, Board of Directors of National Agriculture Development Co. (NADEC)
- Member, Board of Directors of Saudi Research and Marketing Group LLC



Mr. Francis Joseph Gomez

Membership Date : 18/7/2011

Vice Chairman : Since 15/12/2011

Date of Birth 10/12/1954

Nationality : Singapore

Qualifications:

University Degree Control Engineering

Work Experience

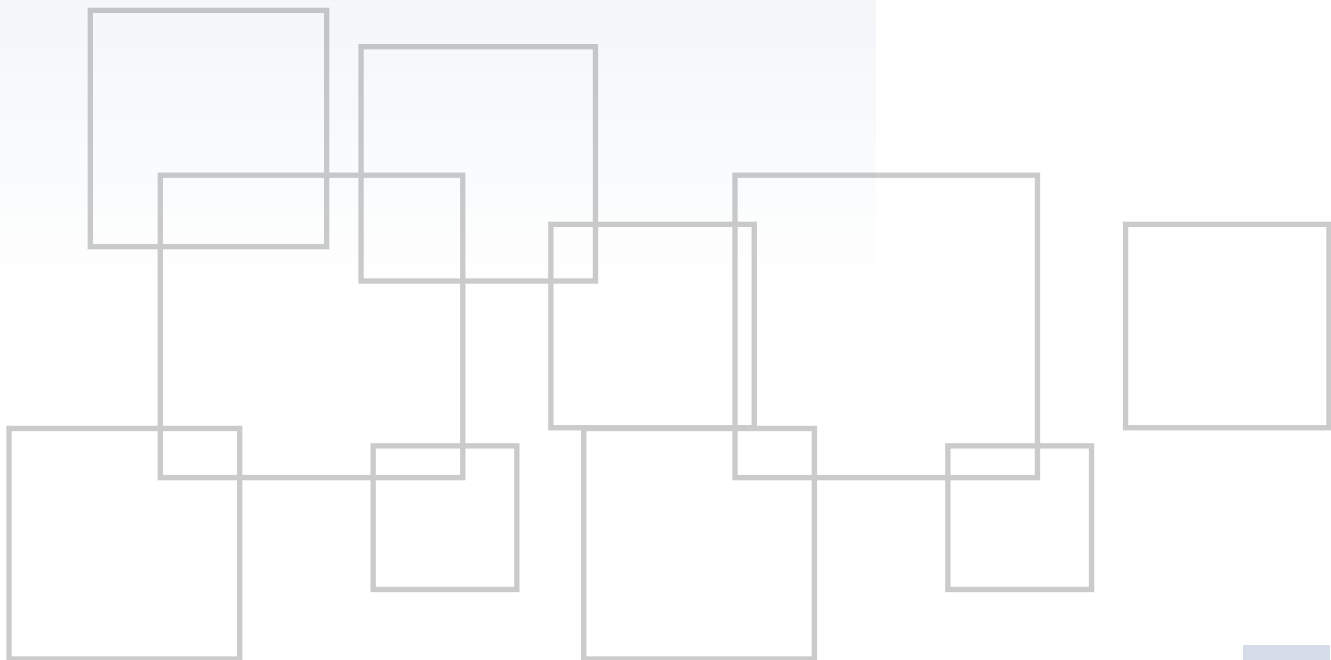
- Chief Executive Officer, ENARA Energy Investments Company, Jordan
- Consultant, Mubadala Development Company, Abu Dhabi
- Executive Vice President, Sembcorp Industries, Singapore

Previous:

- SembCorp Utilities, Singapore
- SembCorp Gas, Singapore
- SembCorp Air Products, Singapore- Chairman
- SembCorp Cogen, Singapore
- SembCorp Utilities, United Kingdom
- Wilton Energy Limited, United Kingdom
- SembCorp Gulf Holding Co, United Arab Emirates
- Phu My 3 BOT Power Company, Vietnam

Current:

- Central Electricity Generating Company, Jordan- Vice Chairman & COO
- ENARA Energy Investments Company, Jordan
- RAEDA Energy Investment, Jordan





Mr. Zainal Abidin bin Abd Jalil

Membership Date : Vice Chairman since 31/3/2011 until 15/12/2011

Member 15/12/2011 Untill 30/4/2012

Date of Birth : 22/1/1959

Nationality : Malaysian

Qualifications:

- Bachelor of Engineering in Civil Engineering from University of Queensland, Australia

Work Experience

- Prior to the Zainal's appointment as Chief Executive Officer of Malakoff, he has worked in ExxonMobil over 28 years, in significant leadership positions across North America, West Africa and the Asia Pacific region.
- Zainal brings with him international Experience and expertise in strategic planning, new business development, operations, capital project engineering and talent management. His leadership experience in the high-technology capital-intensive industry will support Malakoff's aspiration to become a leading power industry player in the region. Prior to functional assignments in Headquarters, Zainal was the Vice-President, Esso Exploration Angola and the General Manager of Operations for Exxon Mobil Malaysia.

Directorships :

- Kapar Energy Ventures Sdn Bhd
- Lekir Bulk Terminal Sdn Bhd
- Malakoff Power Berhad
- Malakoff R&D Sdn Bhd
- MMC Petroleum & Resources Sdn Bhd
- Port Dickson Power Berhad
- Teknik Janakuasa Sdn Bhd
- Wirazone Sdn Bhd

Mr. Thomas Leroy Langford

Membership Date: 31/10/2007

Date of Birth: 24/6/1941

Nationality: American

Qualifications:

- Bachelor's degree in Business Administration from the University of California at Berkeley.
- Master's degree in Business Administration from the University of California at Berkeley.
- Graduate of Advanced Management Program at Harvard University Graduate School of Business.

Work Experience:

- Group Vice President of Consolidated Contractors Company.
- Joined the Consolidated Contractors Group in 2001 as Head of the Investment Department.
- Prior to joining the Consolidated Contractors Company, Mr. Langford held executive posts in the field of engineering and construction as Chief Financial Officer at Stone & Webster Inc., Massachusetts, as well as in Parsons Corporation in California, U.S.A.
- Previously, worked for 6 years as Auditor for Price Waterhouse in Los Angeles, California, U.S.A.



H.E. Malek Atallah ALLawi Kabariti

Membership Date: 26 / 05 / 2010 Untill 16/9/2012

Date of Birth: 09 / 12 / 1953

Nationality: Jordanian

Qualifications:

- Master of Science in Mechanical Engineering- West Virginia University at Morgantown 1977
- Bachelor of Science in Mechanical Engineering- The University of Texas at Arlington 1976

Work Experience:

- Chairman National Electricity Company - Sept 2012
- May 2010 : Appointed as a member of the Board of Directors of the Central Electricity Generating Company PLC (CEGCO)
- 20/10/2004-20/10/2008 : Member Of the Board Of Directors Of NEPCO
- Oct. 2009 : Advisor to the government of United Arab Emirates in relation to the bidding to host the permanent seat of the International Renewable Energy Agency (IRENA) in Abu Dhabi
- 2007 : Member of the Advisory Board (Intercultural Master Program Renewable Energy and Energy Efficiency for the MENA Region for Young Professionals REMENA) University of Kassel-Germany/ University of Cairo-Egypt
- Jan 2000 – June 2009 : National Energy Research Center Amman, Jordan / President
- 30/12/2007 : Appointed as an advisor to the Royal Energy Consultant Committee which was responsible for proceeding with the short and long term solutions for the energy problem in Jordan
- 31/1/2007 : Appointed as a member of the Royal Energy Committee which entrusted by His Majesty King Abdallah II, to evaluate the energy situation in Jordan and submit a report on short and long term solutions to encounter the energy problem in Jordan
- 1/10/1998 : Appointed President for the National Energy Research Center (NERC)
- Feb 1995 – Dec 1999 : Renewable Energy Research Center,/Royal Scientific Society Amman, Jordan / Director
- July 1994- Jan 1995 : Renewable Energy Research Center Royal Scientific Society Amman, Jordan Acting Director
- July 1989–June 1994 : Renewable Energy Research Center Royal Scientific Society Amman, Jordan Head of Thermal Application Division
- Nov 1983–June 1989 : Renewable Energy Research Center
- Royal Scientific Society Amman, Jordan / Head of the Solar Collector Division
- Mar 1978 – Oct 1983 : Renewable Energy Research Center Royal / Scientific Society Amman, Jordan /Research Engineer
- Dec 1976 – Dec 1977 : West Virginia University Morgantown, West Virginia / Assistant Engineer
- Sept 1975–Aug 1976 :University of Texas at Arlington Arlington, Texas / Solar Collectors Test Facility Operator

Areas of Specialization:

- Management of R & D projects
- Management of international cooperation Projects
- Consultation in the field of energy

Consultancy:

- Consultant to the government of United Arab Emirates Starting Oct. 2009.
- Expert in Solar Energy Application, UNIDO, Engineering Industries Branch.
- Consultant to the government of Egypt (Ministry of Energy and Electricity) 1986.
- Consultant in the area of heating, cooling and solar energy for small and large projects in Jordan 1979 - Present.



Mrs. Dina Abdullah A. Al-Dabbas

Membership Date : 31/10/2007

Nationality : Jordanian

Qualifications:

- Master's degree in Economics-Jordan University, 1984.
- Certificate in Regional Planning- University College/London, 1979.
- Bachelor's degree in Economics & Business Administration, Jordan University 1978.

Work Experience

- Executive Privatization Commission
- Acting Chairperson of the Executive Privatization Commission (3/5/2011 until now)
- Secretary General of the Executive Privatization Commission (7/4/2008 until now)
- Transaction Manager (5/1998 - 4/2008)
- Private Sector
- Consultant Services (1996-1997)
- Central Bank of Jordan (1982-1994)
- Amman Urban Region Planning Group (1978-1979)

Memberships:

- Member of Board of Directors of Samra Electric Power Co.





Mr. Mahmoud Omar Al-Ees

Membership Date : 4/10/2012

Date of Birth: 1/5/1956

Nationality: Jordanian

Qualifications :

- B.Sc. , in Mechanical Engineering , Aleppo University ,Syria

Work Experience:

- Director of Energy Planning Department/Ministry of Energy and Mineral Resources (2003- present)
- Official Spokesman of the Ministry of Energy and Mineral Resources (2007- present)
- Member of the Board of Directors of Electricity Distribution Company (2006-2008)
- Member of the Board of Directors of National Petroleum Company(2008-present)
- Head of Energy Planning Studies section, Ministry of Energy and Mineral Resources(1994-2003)



Mr. Rajit Nanda

Membership Date: 30/4/2012

Date of Birth: 12/9/1970

Nationality: Indian

Qualifications: MBA (Finance)

Work Experience

Rajit Nanda is CFO of ACWA Power with overall responsibility for Acquisitions, project Finance , Corporate Finance , Insurance , Treasury & Accounting.

Mr. Nanda has led the structuring and financing of several IPP/IWPPs in Oman Saudi Arabia , Jordan , Bahrain , Abu Dhabi , Qatar , Thailand , Singapore , South Africa and is currently overseeing financing of large IPPs in countries like Turkey , Morocco , Mozambique , South Africa etc.

From the time he joined ACWA Power , the company`s profile has changed from being a Saudi focused IPP player with a capacity of 5200 MWs to an international profile with presence in four other countries and has more than doubled the portfolio to 13 000 MWs including the recently closed largest gas fired IPP of 4000 MW (Qurayyah) in Saudi Arabia .

Mr. Nanda has also led many initiatives towards the institutionalization of ACWA Power and the implementation of COSO (Sarbannes Oxley) standards towards internal process and control together with the functioning of several board committees within ACWA Power.

Prior to joining ACWA Power in 2009, he was the Regional CFO for GDF Suez`s Middle East ,Asia& Africa region till Dec 2008.

Directorships:

- Shuqaiq Water & Electricity Co.(SQWEC)
- Rabigh Arabian water & Electricity Co. (RAWEC)
- Rabigh Electricity Co.(RABEC)
- Jubail Water & Power Co. (JWAP)
- Hajr for Electricity Production Co. (HEPCO)
- ACWA Power Barka SAOG (Barka1)
- First National Operation & Maintenance Co. (NOMAC)



3. B Senior Executive Management

Eng. Abdel Fattah Abdel Hamid Moh'd Al-Nsour

Present Post: CEO / Central Electricity Generating Co till 31/1/2013.

Date of Birth : 23/1/1953

Qualifications:

- Bachelor's degree in Mechanical Engineering, ALMenia University Egypt, 1982
- High Diploma in Utility Management, University College of Dublin Ireland, 1991

Work Experience:

Eng. Abdel Fattah Al-Nsour draws on over 28 years of experience in the field of power generation to guide the operations of Central Electricity Generating Company (CEGCO) within his capacity as CEO. Having taken on this position in 2008, after being Managing Director of the company from 2003, Al-Nsour has been playing an instrumental role in guiding the company's technical and commercial business activities; assessing strategic expansion projects within the Jordanian market; and leading a number of key projects such as the transformation of CEGCO from a governmental utility into an IPP business, the execution of the Samra Power Plant project, and the execution of the Aqaba Gas Conversion project.

Since he began his career in 1983 in Jordan Electricity Authority and later in the Central Electricity Generating Company, Al-Nsour has garnered in-depth knowledge and expertise that extends to cover on-the-ground technical supervision and implementation aspects in power plants, the management of overall power plant and company operations and the implementation of budgeting activities, heading expansion and modernization operations of existing plants, and designing company strategies and policies.

3.B Senior Executive Management

Eng. Omar Ahmad Daour

Present Post: CEO/ Central Electricity Generating Co. since 1/2/2013

Date of Birth: 1954

Work Experience:

Leveraging over 30 years of industry-specific experience in the areas of corporate management and power plant engineering, Eng. Omar Al-Daour brings to the table unique strategic insight as CEGCO's Chief Executive Officer.

Eng. Al-Daour has been a member of CEGCO's executive team since 2000, assuming several notable positions prior to his current title as CEO. Eng. Al-Daour's positions within CEGCO included Assistant General Manager for Development and Planning, Executive Manager for Business Development, Assistant General Manager for Technical Affairs and acting Managing Director. Under his numerous capacities at CEGCO, Eng. Al-Daour played a key role in setting up the Company's annual plans and strategies based on his in-depth experience in the development of CEGCO's assets and the efficient management of expansion projects.

As an active and influential member of the CEGCO team, Eng. Al-Daour was extensively involved in guiding the Company during various milestones such as its privatization in 2005. During his professional career, Eng. Al-Daour also spearheaded several CEGCO projects, the most notable of which was the Aqaba Fuel Switch Project which was recognized as the 2008 Project Of The Year during the Abu Dhabi International Petroleum Exhibition Conference (ADIPEC).

Over the course of his prolific career, Eng. Al-Daour has served as a Leading Professional Advisor for the German International Cooperation Agency (GIZ) and worked at the Ministry of Water and Electricity (MOWE) in Riyadh, Saudi Arabia. Eng. Al-Daour also assumed several positions at the Jordan Electricity Authority (JEA) between the years 1982 and 2000.

Eng. Al-Daour attained his MSC in Mechanical Engineering in 1979 from the University of Bochum in Germany, specializing in the areas of Processing, Fluid Dynamics and Apparatus Design.





Name : Mr. Sanjiv Iyer

Present post : CFO

Assignment Date: 1/1/2012

Date of Birth: 3/4/1962

Qualifications: Chartered Accountant from India

Work Experience:

23 Years of international experience, with over 10 years in the privatized environment in the power sector. Handled implementation of green field power projects, financial closures and negotiated concession agreements during the tenure in the power sector .



Mr. Sami Yahia Hamto Abzakh

Present Post : Consultant/ Secretary of BoD

Assignment Date : 22/8/1987

Date of Birth : 2/4/1956

Qualifications:

Bachelor's Degree in Law, 1980

Work Experience:

1/12/2010-till 26/1/2012 : Management committee consultant /admin & H.R affairs/ CEGCO Secretary of BoD

2008-30/11/2010 : Executive Manager-corporate Affairs/ CEGCO-Secretary of BoD

2001-2008 : Managing Director Assistant for Administrative Affairs/ CEGCO-Secretary of BoD

1999-2001 : Manager of Administrative & Personnel Dept./ CEGCO-Secretary of BoD

1994-1999 : Management Section Head, HTPS / CEGCO

1987-1994 : Administrative Supervisor, HTPS / CEGCO

1979-1987 : Petromin Refinery, Riyadh/ K.S.A

1974-1978 : Jordan Petroleum Refinery Co./ Jordan

Mrs.Zakieh Abed Al Ghani Suliman Jardaneh

Present Post : Executive Manager /Finance & Accounting / CEGCO

Assignment Date : 1983

Date of Birth : 7/11/1962

Qualifications :

Bachelor's Degree in Accounting & Economics, Jordan University, 1983.

Work Experience:

2007- until now : Executive Manager/Finance, CEGCO
 1999- 2006 : Finance Manager, CEGCO
 1997-1998 : Section Head /Systems Development, NEPCO.
 1983-1996 : Accountant, Jordan Electricity Authority



Eng. Maher Moh'd Ateyah Tubaishat

Present Post : Executive Manager /Assets Management

Assignment Date : 23/8/1992

Date of Birth : 12/12/1967

Qualifications:

B.sc. Mechanical Engineering specialty in Thermal Power And Machines Jordan University of Science & Technology – Irbid - Jordan

Work Experience:

1/12/2010- until 26/1/2012 Executive Manager /Operation & Maintenance
 Jun 2009- 30-11-2010 Executive Manager /Asset management Division/ CEGCO
 May 2007-May 2009 Business Development Manager CEGCO
 May 2005-May 2007 Head of Mechanical Engineering Department CEGCO
 Oct 2003-Apr. 2005 Deputy project Manager /CEGCO
 Jun 2002-Sep. 2003 Design Reviewer and major suppliers Qualification Audit / Rehab Combined Cycle Project /CEGCO
 May 2001-May 2002 Project Engineer & Chief Mechanical Engineer ATPS Boilers Gas Conversion Project / CEGCO
 Jan 2001-Apr. 2001 Mechanical Engineer Rehab GTG No.13 extension Project /CEGCO
 1995 - 1999 Different Posts at NEPCO
 1992 - 1995 Jordan Electricity Authority (JEA)
 1991-1992 Mechanical Engineer/ Petrol Engines Supervision / Jordan Armed Forces





Eng. Ali Hussein Ibrahim AL_Rawashdeh

Present Post : Executive Manager /Operation & Maintenance

Assignment Date : 4/2/1996

Date of Birth : 18/2/1971

Qualifications:

Bachelor Degree/ Mechanical Engineering

Work Experience:

- 20/8/2009- Until 26/1/2012 : Executive Manager/ Engineering Services
- 2/9/2008-19/8/2009 : Director of the Mechanical Engineering Dept./ Development & Projects Division
- 31/5/2006-1/9/2008 : Mechanical Engineering Section Head / Development & Projects Division
- 20/8/2002-30/5/2006 : Senior Engineer /Mechanical Engineering Dept./ Projects Division
- 1/1/2000-19/8/2002 : Maintenance – Mechanical Engineer/ ATPS
- 4/2/1996-1/1/2000 : Supervisor Engineer/ ATPS project phase 2
- 2/5/1995-3/2/1996 : Maintenance Engineer /the Arab Company for Paper Industries
- 1/3/1994-30/4/1995 : Sales Engineer/ Jarash Electro Chemical Coating Co.

Mrs. Dima Ahmad Yousef Munir Al- Battikhi

Present Post: Senior HR Manager

Assignment Date : 24/1/2012

Date of Birth: 7/2/1980

Qualification :

- B.Sc., Economics , University of Jordan June 2002
- MSc, Human Resource Development , University of Manchester ,UK.
- Certificates:
- Human Resource Management , Florida International University , July 2007 ,USA
- First Certificate in English Language (FCE), University of Cambridge (grade A) June 2001.

Work Experience :

- Nov/2010-Oct/2011 HR Manager-Luminus Group ,Jordan
- May/2007-Oct/2010 HR Manager-Compensation & Benefits Division ,Zain – Jordan Mobile Telecommunications services
- May/2006- May/2007 HR Team Leader –Employee Care Division, Zain –Jordan Mobile Telecommunications services
- Sept/2004-May/2006 HR Senior Officer- Recruitment & Compensation ,Fastlink- Jordan Mobile Telecommunications services
- Dec/2002- Sept/2003 Human Resources Administrator ,Al Wathba Investment

Eng. Adnan Mohamad Abed Al Rahman Al-Dhoun

Present Post: Executive Manager /Supply Chain Management

Assignment Date: 20/10/1985

Date of Birth: 24/06/1957

Qualifications:

- Bachelor Degree/Electrical Engineering-University of Kosovo-Yugoslavia 1985.

Work Experience:

- | | |
|----------------------------|---|
| 1/12/2010- Until 26/1/2012 | • Executive Manager/ Business Support/ CEGCO |
| 24/9/2009-30/11/2010 | • Deputy Executive Manager/ Production/ CEGCO |
| 25/10/2003-23/9/2009 | • Directorate Head/ ATPS CEGCO |
| 1/9/2003-24/10/2003 | • Secretary of Tendering Committees Manager/ CEGCO |
| 31/12/1999-30/8/2003 | • Electrical Engineering/ Section Head - CEGCO |
| 22/2/1999-30/12/1999 | • Electrical Engineering Section Head – Acting - Projects/ CEGCO |
| 21/2/1995-21/12/1999 | • Assistant–Project Manager ATPS Project-Stage II/NEPCO |
| 12/4/1993-20/2/1995 | • Electrical Engineer- with the consultant group- ATPS project/ JEA |
| 21/3/1988-11/4/1993 | • Electrical Engineer- Electrical Dept. - Projects – JEA |
| 15/11/1986-20/3/1988 | • Electrical Engineer with Consultant – ATPS project stage II - JEA |
| 20/10/1985-16/11/1986 | • Trainee Engineer with the Chais.T.Main consultant Group – ATPS project – JEA. |



Mr. Ismail Ahmad Ismail Qannis

Present Post : Manager-Accounting

Assignment Date : 13/12/1979

Date of Birth : 14/9/1958

Qualifications:

- Bachelor's Degree in Accounting, Alexandria University, Egypt, May 1985
- Certified Accountant, Member of the Arab Institute for Certified Accountants, 1996.

Work Experience:

- | | |
|----------------------------|---------------------------------------|
| 1/9/2008 - Until 26/1/2012 | : Manager of Accounts & Reports Dept. |
| 1/7/2007- 1/9/2008 | : Finance Manager/CEGCO |
| 1999- 28/2/2007 | : Accounting Dept. Section Head/CEGCO |
| 1979-1998 | : Accountant /NEPCO |



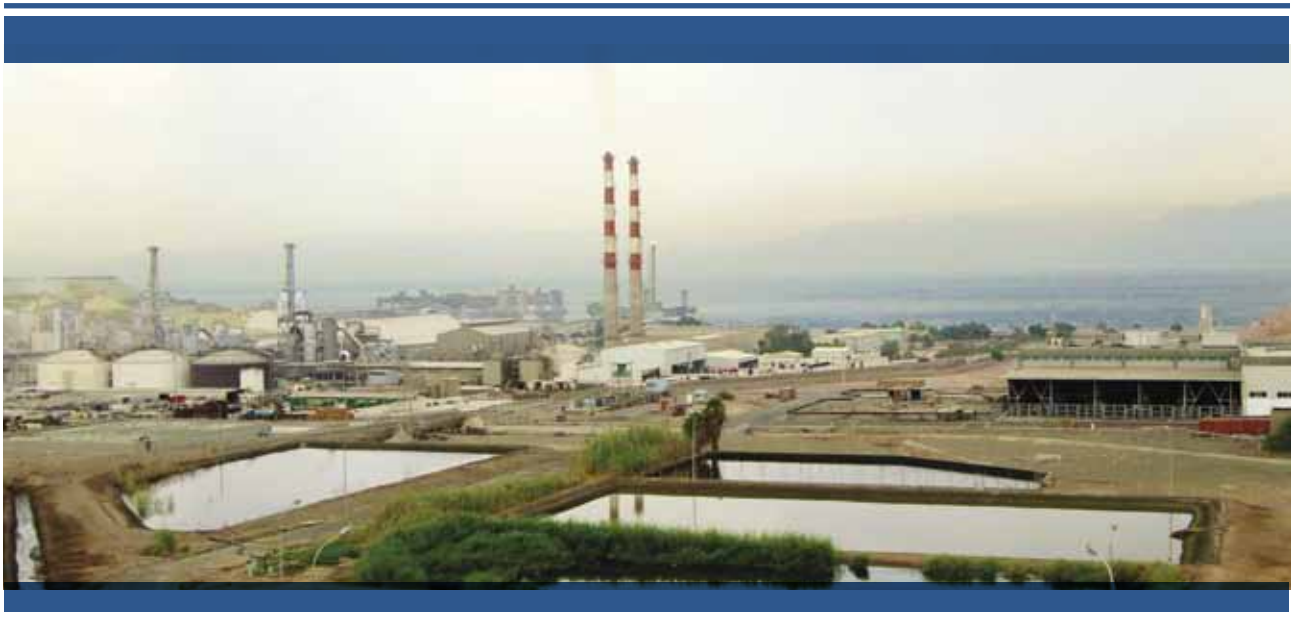
4. Table of Shareholders whom Shares Exceed 5%

SHARE HOLDERS OWNED > 5%				
2012				
		Shares	%	Nationality
1	Enara Energy Investment Co.	15,300,000	51%	Jordanian
2	The Government of Jordan	12,000,000	40%	Jordanian
3	Social Security Corporation	2,700,000	9%	Jordanian
SHARE HOLDERS OWNED > 5%				
2011				
		Shares	%	Nationality
1	Enara Energy Investment Co.	15,300,000	51%	Jordanian
2	The Government of Jordan	12,000,000	40%	Jordanian
3	Social Security Corporation	2,700,000	9%	Jordanian

5. The Competitive Position for the Company within the Electricity Sector.

The total maximum load has reached (2790) MW for year 2012, compared to (2680) MW for year 2011, which mean a growth rate of (4.1%), where the maximum load for the interconnected electrical system has reached (2770) MW for year 2012 compared to (2660) MW for year 2011, which mean a growth rate of (4.14%), in addition the production of electric power in the kingdom has reached (16595) GWh in 2012 , compared to (15460) GWh in 2011, a growth rate of (7.34%), the company contributed through its capacity of (1687) MW which constitute (49.7%) of the total electrical system capacity with a production of (7309) GWh , a percentage of (44%) of the total generated electric Power in the kingdom for year 2012, where The outer companies other industrial institutions contributed to a percentage of (56%).

The company sale of electric power has reached (7334) GWh in year 2012, compared to (7600.5) GWh in year 2011.



6. Degree of dependence on specific suppliers or main clients locally and externally

Major Suppliers

Major suppliers	Dealing Ratio from Total Procurements
Jordan Petroleum Refinery (JPRC)	98.9%
National Petroleum Company	1.1%

Major Clients

Major client	Dealing Ratio from Total Sales or company Returns
National Electric Power CO.	100%

7. Governmental Protection & Privileges Possessed by the Company By Virtue of the Laws and Regulations

The company and its products don't possess any governmental protection or privileges by virtue of the laws and regulations in force, however, We would like to point out that the government of the Hashemite Kingdom of Jordan has guaranteed the National Electric Power Co. in all the energy purchase agreements which were concluded between CEGCO and the National Electric Power Co. dated 20-9-2007. Moreover, the Jordanian Government by virtue of the executive agreement concluded on 20-9-2007 had guaranteed to the company some issues inclusive maintaining stability in taxes and legislations and not dealing differentially between companies, and permitting foreign exchange and transfer outside Jordan.

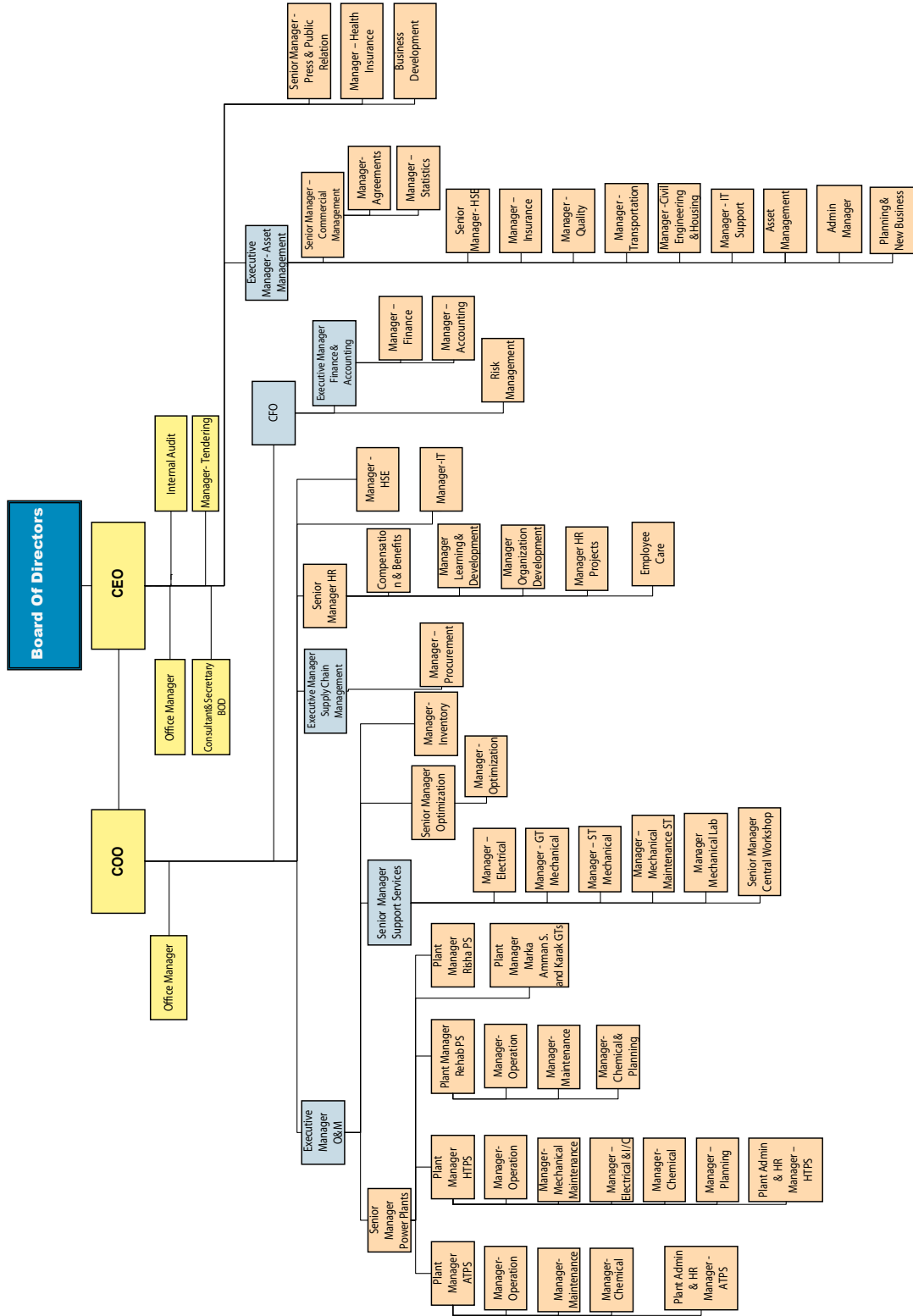
8.A. There are no Decisions Issued by the Government or International Organizations that have an impact on the work of the company or its competitive edge.

8. B. Quality and Technical Audit

- The company is committed to the application and the continued Improvement and development of quality system standards through certification granted to the company ISO 9001/2008, internal and external audit conducted every six months and management reviews and pursue opportunities for continual improvement and development.
- Continue the development and improvement of technical systems and the exchange of experiences of technical auditors certified through periodic internal technical audit every six months on CEGCO power stations, which reflected positively on the raise the availability, reliability and protection of power station units.



9. A. Organization Structure



9. B. The number and Categories of staff of the company and their qualifications

The following table indicates the distribution of employees in accordance with the executive departments, job category and percentages as at 31/12/2012

Educational Degree	Employee Number	Percentage
Phd	1	0.09
Master	12	1.13
Post graduate Diploma	1	0.09
Bachelor	184	17.4
Intermediate Diploma	388	36.63
High school	247	23.32
Less than high school	226	21.34
Total	1059	100%

Certifications

Engineer	Technician	Admin	Financial	Support services	Total
111	718	101	38	91	1059



Employees destruction (locations):

	Site	No. of Employees
Head Offices	Amman Khalda	154
Aqaba Thermal Power Station	Aqaba	342
Hussein Thermal Power Station	Zarqa	287
Marka Power Station	Marka	44
Rehab Power Station	Mafrak	168
Amman South	Mukablain	8
Risha Power Station	Ruwaished	39
Karak Power Station	Karak	8
Power Stations (Hofa, Ibrahimieh)	Irbid	1
King Talal Dam	Jarash	8
Total		1059



9. C. Rehabilitation and training programs for company employees.

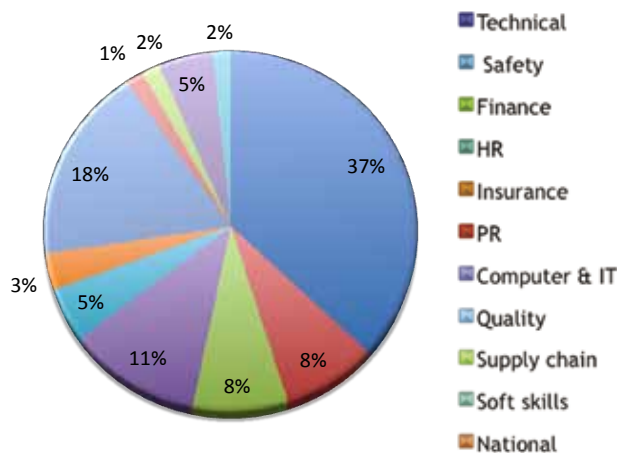
- Training

The training department believes that the human resource is one of the most valuable company resources and the most influential one in productivity, where the development and empowerment of human resource is considered main elements in strengthening the organizational capacities as well as increasing the efficiency of performance by providing individuals with information, experience and skills necessary to perform their jobs effectively,

Number of Training Courses , works shops conferences	Number of Trainees	Training Hours
62	407	5771

Form of Training	No . Training Courses , Works shops Conferences	No . Attendees	Hours
Training Courses in house & of house training (Jordan)	21	332	4486
Workshops ,Seminars , Conferences & Forums (Inside Jordan)	27	50	568
External Training Courses (outside Jordan)	7	8	212
External Conferences (outside Jordan)	7	17	505

Type of training										
National	Soft skills	Supply chain	Quality	Computer & IT	PR	Insurance	HR	Finance	Safety	Technical
1	3	1	1	11	2	3	7	5	5	23



9. C. 1. Training courses (in Jordan)

No	Course title	Number of attendees	Kind of training	Hours
1	Advanced Excel	4	Computer	104
2	Excel	9	Computer	135
3	Performance evaluation and the career path linking the training track	1	HR	20
4	Strategy Implantation common challenges & best practice	2	HR	32
5	Train of trainer	10	HR	30
6	Marine Insurance and its technical & legal applications	1	Insurance	24
7	ITILL V3 FOUNDATION	5	IT	80
8	Project management Professional (PMP)	1	IT	60
9	CCNA :Introduction to Cisco Networking Technologies / ICNDI 1 & 1	2	IT	180
10	Project management Professional (PMP)	2	IT	120
11	Visual Basic Applications (VBA Access 2007)	3	IT	60
12	Nebosh	7	Safety	672
13	How to conduct appraisal session	120	Sof skill	360
14	Time Management	1	Soft skill	12
15	Motivational leadership skills	120	Soft skill	1440
16	Bearing root cause failure	1	Technical	12
17	Solar System	1	Technical	45
18	Non Destructive test	4	Technical	288
19	Pump :Selection ,Operation , Maintenance & Troubleshooting	8	Technical	192
20	Programming Logical Control (PLC)	10	Technical	300
21	Scaffolding competent person	20	Technical	320
Total		332		4486

9. C.2. Conferences, seminars, and workshops (in Jordan)

No	Course Title	Number of Attendees	Kind of Training	Hours
1	International Conference on Solar and German Jordanian workshop fourth in the field of solar energy	2	Technical	16
2	National Day of quality measurement and performance evaluation	3	Quality	12
3	Second International Conference on Alternative Energy	3	Technical	48
4	Sixth International Jordanian Chemical Engineering Conference	3	Technical	72
5	Sixth National Conference «How to achieve the visions of His Majesty the King»	1	National	13
6	The Second Arab Congress for renewable energy	1	Technical	24
7	Microsoft Lync	2	IT	6

8	First Jordanian Forum on national professional engineers	2	Technical	16
9	The opening ceremony of the issuance of the report the main regional World Bank about adapting to a changing climate in the Arab countries	1	Safety	2
10	Power breakfast «the role of Jordanian -American cooperation in supporting Jordanian National Energy strategy	3	Technical	6
11	Arab seminar on vehicle insurance	1	Insurance	16
12	ICTI IP Cam Seminar	1	IT	8
13	IFRS Annual update seminar	2	Finance	16
14	New and renewable energy	3	Technical	48
15	Arab Symposium on subscription notification Transportation Insurance	1	Insurance	8
16	HP-your virtualization partner	1	IT	8
17	Japan Styles in the development of productivity and human resource development	1	HR	2
18	Making climate change policy of the Hashemite Kingdom of Jordan	1	Safety	6
19	Meeting industry and electrical engineering and information technology	1	IT	2
20	National Strategy for the safety and security of installations	2	Safety	21
21	Renewable energy and the use of energy Forum	2	Technical	12
22	Technical workshop about «Pbs Integrated management system	4	Technincal	160
23	The basic pillars of the general budget in the light of the current economic developments	1	Finance	2
24	Toward a better partnership between the academic& industrial sectors	1	Technical	4
25	The role of the media and the liaison officers of the collaborating institutions with blood banks	1	PR	16
26	Using technology in operation management «Barcode applications «	3	supply chain	18
27	Yes to energy saving: Amman Chamber of model	3	Technical	6
Total		50		568

9. C. 2.1. Conferences, seminars, and workshops (Out Jordan)

No.	Title	No. of Attendees	Type	Hour	Place
1	Power International Conference	1	Technical	24	Spain
2	Operation & Maintenance Power Projects	1	Technical	9	India
3	Global Training Workshop	3	Technical	96	India
4	GE's 9 Gas Turbine Customer Conference	2	Technical	48	Dubai
5	HR Committee Meeting	1	HR	16	KSA
6	IWWP Summit	3	Technical	72	UAE
7	Behavioral Safety & Safety leadership	6	Safety	240	Dubai
Total		17		505	

9. C. 3. Training Courses (Out Jordan)

No.	Title	No. Attendees	Type	Hours	Place
1	Treasury & cash management	1	Finance	24	UAE
2	Financial Modeling & forecasting	1	Finance	16	UAE
3	International Financial Reporting Standards	1	Finance	32	UAE
4	Solar Energy	1	Technical	32	Morocco
5	Employee Relation : Roles & Responsibilities	1	HR	72	Dubai
6	Competency Assessment Performance	1	HR	16	Abu Dhabi
7	Event Management	2	PR	20	Dubai
Total		8		212	

10. Company Risks

The company has incurred, in 2012, the following incidents:

Gas Turbine Unit No. 13 / Rehab Power Station (15/06 - 11/07/2012)

Unit was out of service due to emergency malfunction of the turbine shaft and the existence of problem in the unit torque convertor Rehabilitation of unit was carried out as follows:

- The unit was returned to service on 11/17/2012.
- Replace the torque convertor of the unit with a new one.

Steam Turbine Unit No. 4 /Hussein Thermal Power Station (19/08/2012 – till now)

- Unit was out of service due to emergency malfunction of the unit electrical generator and the existence of internal short circuit occurred at the stator end winding.
- The unit is currently out of service and repair work is ongoing .

11. The company`s achievements in 2012

11.1 SS 2012 Achievement

Maintenance of operating units

Company has implemented planned and emergency maintenance for operating units in a timely and efficient manner through their in house technical team.

The following maintenance works were carried out:

- Combustion Inspection for gas unit no. 10 in Rehab power station.
- Combustion Inspection for gas unit no. 11 in Rehab power station.
- Combustion Inspection for gas unit no. 12 in Rehab power station.
- Hot Gas Path Inspection for gas unit no. 13 in Rehab power station.
- Combustion Inspection for gas unit no. 1 in Risha power station.
- Combustion Inspection for gas unit no. 3 in Risha power station.



- Combustion Inspection for gas unit no. 4 in Risha power station.
 - Major Inspection for gas unit no. 5 in Risha power station.
 - Major Inspection for gas unit no. 3 in Marka power station.
 - Combustion Inspection for gas unit no. 5 in Marka power station.
 - Combustion Inspection for gas unit no. 6 in Marka power station.
 - Combustion Inspection for gas unit no. 8 in Amman South power station.
 - Yearly maintenance for the steam unit no. 1, 2, and 4 in Aqaba Thermal Power Station.
 - Major Overhaul for the steam unit no. 5 in Aqaba Thermal Power Station.
 - Yearly maintenance for the steam unit no. 1, 2, 3, 5, 6 and 7 in Al-Hussein Thermal Power station.
 - Major Overhaul for steam unit no. 5 in Al-Hussein Thermal Power station.
 - Repair and Replacement of Torque convertor for gas unit no. 13 in Rehab power station
 - Repair & Replacement of Turbine bearing #3 and Generator bearing #1 and turbine alignment work for gas unit no. 13 in Rehab power station.
 - Repair & replacement of expansion joint for gas unit no. 13 in Rehab power station.
 - Rectification and repair for Electrical Generator for steam unit no. 4 in Al-Hussein Thermal Power station.
1. CEGCO has developed & implement new Performance Management System, in which (7) Performance appraisal training sessions took place for appraisers across the company during Oct 2012, covering (126) appraisers & (25) Sessions of training conducted for the appraises across the company during Oct 2012, covering around (900) appraisees.
 2. Develop & implement the Internal Communication Plan:
 In order to strengthen the relationships between employees & management, CEGCO applied new internal communication plan that allowed to employee to express their opinion & participate in CEGCO vision which will leads to enforce mutual trust & loyalty.
 The following programs have been launched:
 - COO Dialogue with Employees, (12) sessions conducted with (240) attendees which equals 25% of CEGCO employees from all levels and grades.
 - Grievances - Historical issues: (385) Grievances were received and answered.
 - Open your Heart – daily recent issues: (70) letters were received been addressed.
 - Plant Managers Presentations: 10 sessions were conducted across plants covering the technical, financial, and administration topics.

- Quarterly Newsletter: 3 editions were published in cooperation with Public Relation Directorate.
- 3. Group Rotation Plan

In order to activate sisterhood between CEGCO & NOMAC, and to provide employees the opportunity to work outside the country, integrate with other cultures, work habits, processes, and opportunities for learning & development whilst enabling the employee to better understand his strengths & weaknesses and explore his potential. A (33) employees have been identified by CEGCO to be rotated over the next 12-18 months. And (24) employees from NOMAC. The first batch has been exchanged which it is (12) employees from CEGCO & (9) employees from NOMAC.
- 4. CEGCO HR Manual
 - There are limited policies currently available in CEGCO. These are based on bye-laws of the company dating back to 1999. The CHRM is expected to redefine our HR policies & address implementation of it to ensure it adheres to utility best practices within the constraints posed by the country (Jordanian Law) & company (existing policies). It is further expected to engender an appropriate culture for CEGCO.
 - PA Consultants were appointed to undertake the assignment of developing a comprehensive HR manual.

11.2 Utilizing the available energy recourses to produce electricity

The company has continued, in 2012, utilizing the local resources for energy available in the kingdom and using the available ones in generating electric power.

Natural Gas in Risha Field

The company continued using the natural gas available in Risha field subordinate to National Petroleum Company in producing electricity of gas operating turbines with capacity of (135.3) MW, where it produced, using the natural gas this year (434,44) GWh, and the contribution percentage of Risha Power Station has reached (5.6%) of the total production of the company's stations in year 2012, compared to (6.6%) in year 2011.

Wind Energy

CEGCO continues to exploit wind energy to generate electrical power in Hofa and Ibrahimia power stations, where total generated sold power was (2.24) GWh, which participated in the cost reduction of power generation in CEGCO stations an amount of (283,646) JD.

Technical services and spare parts manufacturing

CEGCO pays special attention to the major workshops, which provided distinguished effort through expertise and capabilities in the manufacturing and repairing spare parts for the different generating units in normal and emergency cases, which reduced the unit shutdown periods and the repairing and maintenance cost.

The central workshop department has provided the following:

- Providing technical support for all kind of maintenance works in CEGCO power stations by workshop technical teams,
- manufacturing, and repairing several types of spare parts.
- Manufacturing and repairing journal bearings in several sizes and types for units' auxiliaries' shafts.
- Manufacturing heat exchangers for the third unit in Resha field of huge size (height of 7,65 m and width of 2,2 m) and this type of Air-coolers is manufactured for the first time in CEGCO, and the manufacturing of air, oil, and water coolers in different sizes and shapes for the generating units.
- Manufacturing and rebuilding the exhaust silencer elements for gas turbines units.
- Manufacturing shafts, gears, couplings, oil and air seals in several sizes for power stations.
- Manufacturing gas air heater baskets for hot layers, steam boiler units, 66 MW and 130 MW.
- Manufacturing boiler boxes for Aqaba Thermal Power Station (ATPS)
- Repairing and manufacturing spare parts of pumps, air compresses, and valves, shafts, and nozzles, speed boxes for gas and vapor power stations.
- Providing technical services to others electrical power company in Jordan.

Biogas

The Biogas company (owned equally between Central electricity Generating Company and Great Amman Municipality) continues to work on its plans and programs for 2012, which aim to achieve the highest levels of productive services of electricity power and developmental services through extracting the larger possible quantity of gas resulted from organic waste treatment in the dump located at Alrusayfa, where the quantity of methane gas generated from waste treatment, and limited from being emitted to atmosphere in 2012 was around (5529950) m³ and the total operating hours of the generating units were (6429) hours. The total generated power during 2012 was (5821) MWh and Bio - Gas Company was able to achieve a reduction of (100000) Ton of CO₂ starting from 9/12/2009 to 31/12/2012 and having financial returns through United Nations Framework Convention on Climate Change. (UNFCCC).

11.3. Safety

- CEGCO has developed within its vision achieving the best standards and practices in the field of occupational safety, health and environment (HSE) for the protection of its employees, the provision of the best convenient atmosphere and the preserve of the environment.
- CEGCO has assured through its declared (HSE) policy on working to achieve the conformity and harmonization with the best practices and standards related to (HSE) in managing the different operational activities of the company through emphasizing that (HSE) is part of the functional duties for each employee and by identifying sources and causes of danger in the work environment while developing plans and programs to address these causes, in addition to enhance the awareness and provide specialized training in the field of (HSE) to all employees and guests. As well as to provide continuous control over the work activities, to write reports of (HSE) and to monitor the performance indicators and the advancement level towards the set out goals.
- Year 2012 has witnessed a noticeable and clear advancement at the level of managing (HSE) in the company represented in improving the cadre and assigning special employees to follow up the implementation of (HSE) system in the company and through developing policies and procedures that regulate the work process and maintain the health and safety of the employees and the environment, in addition to developing plans and programs aim to promote the performance and achievement levels in this field.
- This year was also distinguished of providing training programs specialized in (HSE) for a large number of employees in order to provide them with the necessary information and experiences in the field of (HSE) and in order to spread awareness and enhance the culture of safety and the environment for all employees. however, the most important specialized training courses that were held are:
- The International certificate course in occupational health and safety (IGCOSH) according to the curriculum of National British board for occupational safety and health and 7 members of the HSE department in the company have participated.
- The behavioral safety and Safety Leadership course, 5 of the station managers of CEGCO have participated.
- Scaffold Safety courses, 20 employees of the company have participated.



- (HSE) campaign has been launched in the company under the patronage of H. H Chief executive officer and executive operation' manger from 10/09/2013 in Rehab power station and ATPS and Marka Generating station, and the campaign will continue through the beginnings of 2013 in the different sites of the company . The campaign has included directive speeches from the high executive management and presentation for achievement and ambitions in the field of (HSE) in addition to video films addressed the (HSE) issues as well as introductory presentations of statistics and data related to the performance of (HSE) in the company during 2012 and the work plan of 2013. Moreover, the campaign also included distributing souvenirs to the employees and guests.
- A comprehensive (HSE) audit has been implemented by experts from ACWA Power Company on the main sites of the company to Benefit from their experience in this field, where the light was shed through a report on the achievement on the grounds of reality and the intended objectives in the field of (HSE) to meet the international standards and specifications in this field.
- The isolation of hazardous energy sources procedure (LOTO) has begun its implementation in all stations, which one of the major safety procedures that aim to maintain the safety of the workers during the maintenance works on equipment's and systems, where the procedure has been written and distributed in addition to the conduction of training before its application, and a unified form for work permission has been printed and distributed to all the company sites. As well as equipment's and devices has been bought to start the application, in addition to the work on the control measures to monitor the extent of commitment to such procedure.
- The applied No -smoking policy has been reviewed in a way ensures the complete implementation of the policy, where the company has declared all sites as free-smoking areas except for specific smoking areas, which are designated in each site, and the employees are committed to the policy in all sites except for the rare violations, which were handled according to the policy.
- Conduction of medical tests for the stations' employees (lungs efficiency and hearing level tests), where more than 500 employees from all sites were examined in order to maintain the employees' health especially those who work in dangerous areas and are more subjected to high levels of gases and noise than others aiming to meet the local stipulated legislation and instruction in the Jordanian labor law. CEGCO will pay attention for those segments whose results indicated the need to follow up in order to identify the connection between these results with the different work location.

11.4. Consultations, Agreements and Commercial Services

The company has provided consultation and engineering technical services to other companies in Jordan:

- Provide nondestructive testing services for IPP 1 /AES Company.
- Provide technical and nondestructive testing services for Al-Samra Power Station.
- Provide Engineering services to ARAL Company.
- Provide Engineering, Manpower services and Electrical testing equipment for AES company
- Provide Transformers electrical testing services for ABB – IDECO Company.



11.5 Significant Statistics

Item	2011	2012	Growth rate (%)
Available capacity (MW)	1687	1687	0
Generated energy (GWh)	8050.7	7789.1	-3.25
Steam units	5473.8	5255.7	-3.99
Combined cycle	1974.0	1940.7	-1.69
Gas turbines	557.0	543.9	-2.34
Hydro	42.3	45.1	6.62
Wind	2.35	2.27	-3.44
Diesel engines	1.31	1.42	8.22
Internal consumed energy (GWh)	480.1	479.8	-0.06
Internal consumed energy (%)	5.96	6.16	3.36
Sold energy to NEPCO (GWh)	7600.5	7339.5	-3.43
Heavy fuel oil consumption (1000 ton)	1328	1314	-1.06
Diesel oil consumption (1000 cubic meter)	366.7	467.3	27,4
Natural gas consumption / Risha gas (million cubic meter)	181.3	163.6	-9.72
Natural gas consumption / Egypt gas (Billion BTU)	5029.4	648.45	-87.1
Overall efficiency (generated) (%)	35.71	35.47	-0.67
Overall efficiency (exported) (%)	33.59	33.29	-0.89
Availability Factor (%)	93.97	93.52	-0.48
Forced outage Factor (%)	3.02	3.64	20.3
Planned outage Factor (%)	3.01	2.85	-5.47
Employees	1072	1059	-1.21



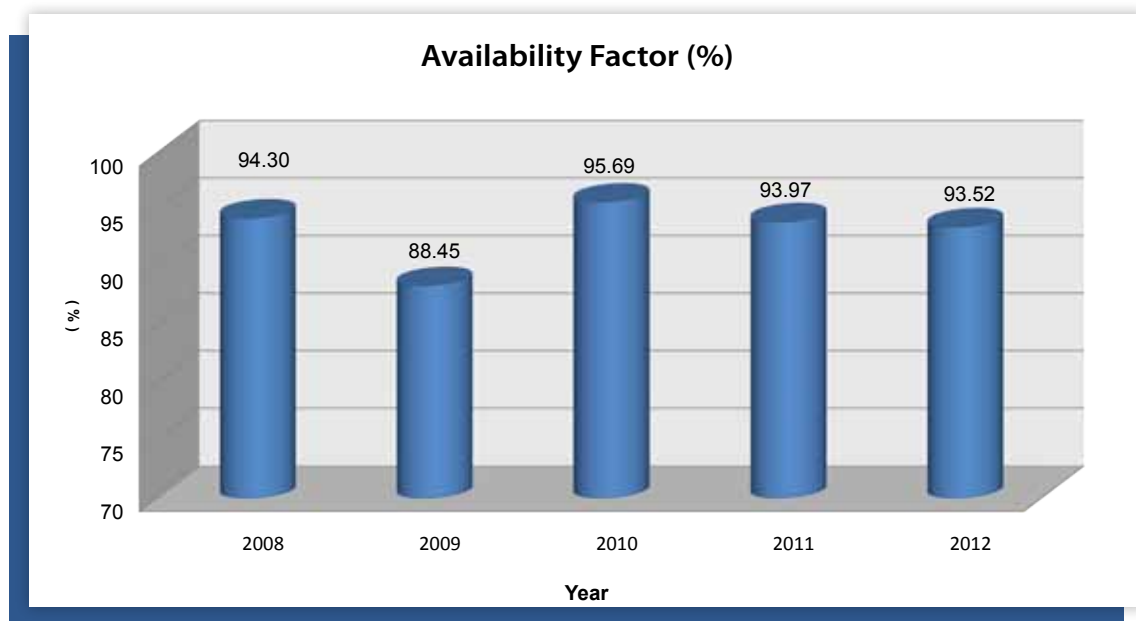
Performance Indicators

Table (1)

Technical Indicators	2008	2009	2010	2011	2012	Growth rate (%)
A. Performance Indicators						
Overall efficiency (generated) (%) (*)	36.30	35.38	36.41	35.71	35.47	-0.67
Overall efficiency (exported) (%) (*)	34.30	33.39	34.27	33.59	33.29	0,89
Availability of generating units (%)	94.30	88.45	95.69	93.97	93.52	-0.48
Percentage of internal consumed energy (%)	5.56	5.63	5.88	5.96	6.16	3.36
B. Financial Indicators						
Average heavy fuel oil price (JD/ton)	373.2	272.8	363.1	482.5	500.2	3.68
Average diesel oil price (JD/cubic meter)	561.6	366.8	456.7	504.2	550.3	9.15
Average natural gas price / Risha (fils/cubic meter)	50	50	50	50	50	0.00
C. Manpower Indicators						
Annual productivity (GWh/employee)	5.47	5.23	7.01	7.51	7.36	-2.06
Installed capacity (MW/employee)	1.08	1.12	1.56	1.57	1.56	-1.11

(*) From (2008-2010) based on low heat value of heavy fuel oil and diesel oil

Fig (1)



CEGCO's Power Stations Performance Indicators

Table (2)
Availability Factor (%)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	95.69	91.98	96.72	90.83	95.00
Hussein Thermal	95.65	98.07	98.23	95.09	87.32
Rehab	88.96	72.59	89.62	94.92	92.98
Risha	98.13	89.51	96.84	98.72	97.67
Marka	99.75	99.84	99.18	98.71	97.43
Amman South	81.99	71.35	98.62	96.71	99.27
Karak	100	99.71	99.76	99.32	100
Total	94.30	88.45	95.69	93.97	93.52

Fig (2)

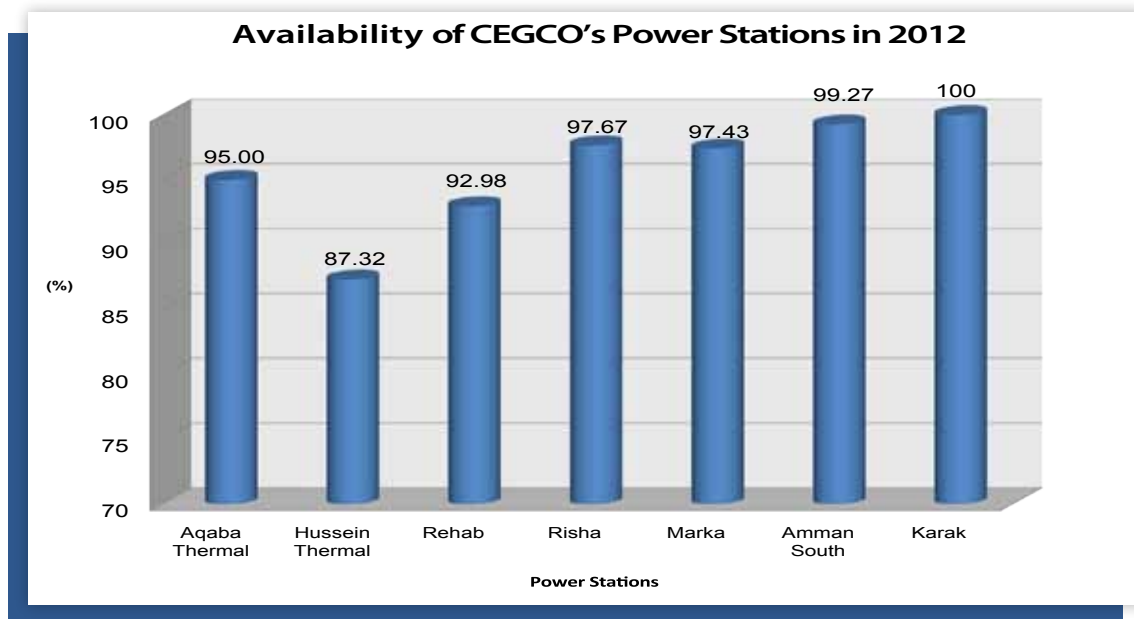


Table (3)
Forced Outage Factor (%)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	2.05	0.77	2.43	4.74	1.36
Hussein Thermal	2.61	0.86	1.50	2.56	9.60
Rehab	10.83	21.43	6.26	2.34	4.91
Risha	1.58	8.47	1.05	1.08	0.33
Marka	0.25	0.16	0.12	0.13	0.31
Amman South	0.19	23.44	0.79	0.50	0.28
Karak	0.00	0.29	0.24	0.00	0.00
Total	3.77	6.86	2.77	3.02	3.64

Table (4)
Planned Outage Factor (%)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	2.26	7.24	0.85	4.43	3.63
Hussein Thermal	1.75	1.07	0.27	2.35	3.08
Rehab	0.21	5.98	4.12	2.74	2.11
Risha	0.29	2.02	2.10	0.20	2.00
Marka	0.00	0.00	0.71	1.16	2.26
Amman South	17.82	5.21	0.60	2.79	0.45
Karak	0.00	0.00	0.00	0.67	0.00
Total	1.93	4.69	1.54	3.01	2.85

Power Station Efficiency

Table (5)

Efficiency (Generated) for Power Plants (%)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	37.13	36.16	38.60	37.57	37.61
Hussein Thermal	29.46	28.69	28.41	29.07	28.39
Rehab	40.33	39.79	40.26	41.23	41.50
Risha	30.37	29.47	26.53	25.99	25.39
Marka	21.92	21.82	22.02	20.46	20.56
Amman South	26.37	27.63	27.64	25.76	25.25
Karak	23.25	22.91	23.06	22.30	20.94
Remote Villages	30.05	33.34	30.88	27.49	25.08
Total	36.30	35.38	36.41	35.71	35.47

Table (6)

Efficiency (Sent Out) for Power Plants (%)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	34.31	33.46	35.40	34.56	34.45
Hussein Thermal	27.13	26.25	25.91	26.78	26.10
Rehab	39.58	39.17	39.55	40.48	40.77
Risha	30.23	29.34	26.39	25.85	25.24
Marka	20.56	21.18	21.69	19.88	19.89
Amman South	25.57	26.80	27.20	25.18	24.83
Karak	21.20	21.86	22.48	21.63	20.04
Remote Villages	28.18	31.18	32.99	25.81	23.44
Total	34.28	33.39	34.27	33.59	33.29

(*) From (2008- 2010) based on low heat value of heavy fuel oil and diesel oil

Power Station Heat Rate

Table (7)

Heat Rate (Generated) for Power Plants (kJ/kWh)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	9693	9953	9324	9583	9571
Hussein Thermal	12216	12547	12668	12383	12682
Rehab	8926	9047	8941	8731	8674
Risha	11850	12212	13569	13853	14178
Marka	16418	16495	16348	17592	17435
Amman South	13651	13028	13024	13975	14258
Karak	15478	15712	15606	16146	17194
Remote Villages	11979	10797	10911	13096	14356
Total	9916	10172	9884	10080	10149

Table (8)

Heat Rate (Sent Out) for Power Plants (kJ/kWh)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	10491	10757	10168	10417	10449
Hussein Thermal	13265	13711	13889	13441	13790
Rehab	9093	9189	9101	8893	8830
Risha	11906	12267	13639	13927	14264
Marka	17504	16997	16593	18106	18103
Amman South	14076	13429	13232	14295	14501
Karak	16974	16463	16012	16646	17967
Remote Villages	12771	11545	11655	13950	15360
Total	10500	10779	10502	10719	10816

(*) From (2008- 2010) based on low heat value of heavy fuel oil and diesel oil

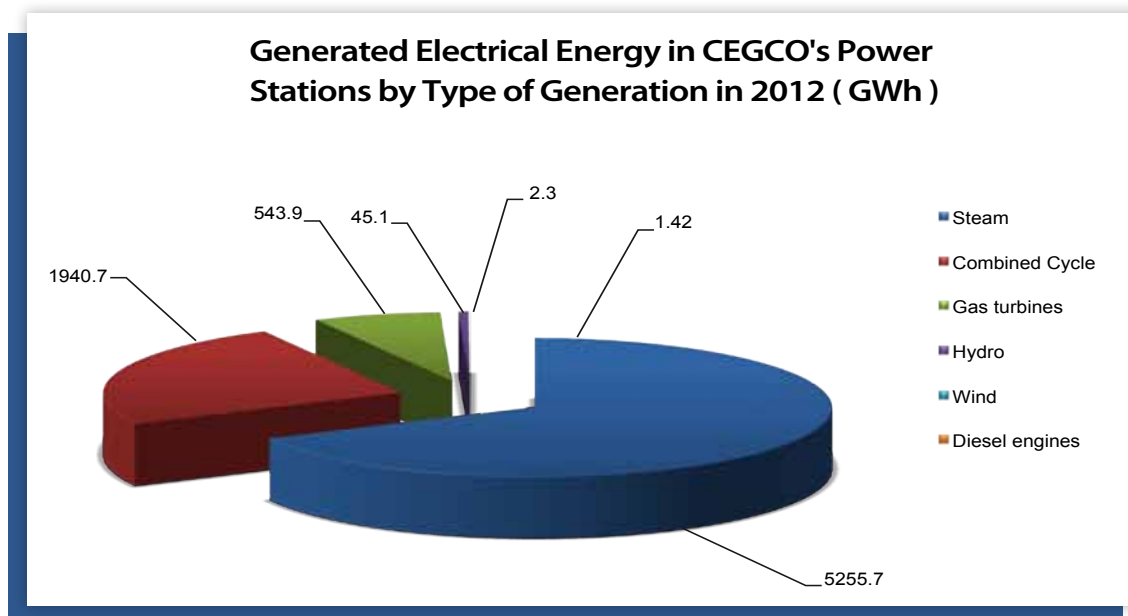
Generated Electrical Energy

Table (9)

Generated Electrical Energy in CEGCO's Power Stations (GWh)

Power Station	2008	2009	2010	2011	2012	Growth rate (%)
Aqaba Thermal	4749.2	4680.6	4090.6	4303.9	4013.2	5.21
Hussein Thermal	1024.6	789.6	781.8	1212.2	1287.6	55.1
Rehab	2493.4	1921.6	2197.8	2013.6	1994.4	-8.38
Risha	552.7	578.2	504.7	476.7	434.4	-5.54
Marka	8.33	15.2	29.4	9.85	10.05	-66.4
Amman South	17.4	16.7	41.6	28.1	42.7	-32.5
Karak	1.68	3.23	5.60	2.71	2.98	-51.7
Ibrahimiya	0.62	0.60	0.63	0.48	0.89	-24.1
Hofa	2.30	2.16	2.00	1.87	1.38	-6.23
Remote Villages	0.59	0.95	1.12	1.31	1.42	16.8
Aqaba Central	0.19	0.00	0.00	0.00	0.00	0.00
Total	8851.1	8008.9	7655.2	8050.7	7789.1	
Growth Rate (%)	-10.16	-9.52	-4.42	5.17	-3.25	

Fig (3)

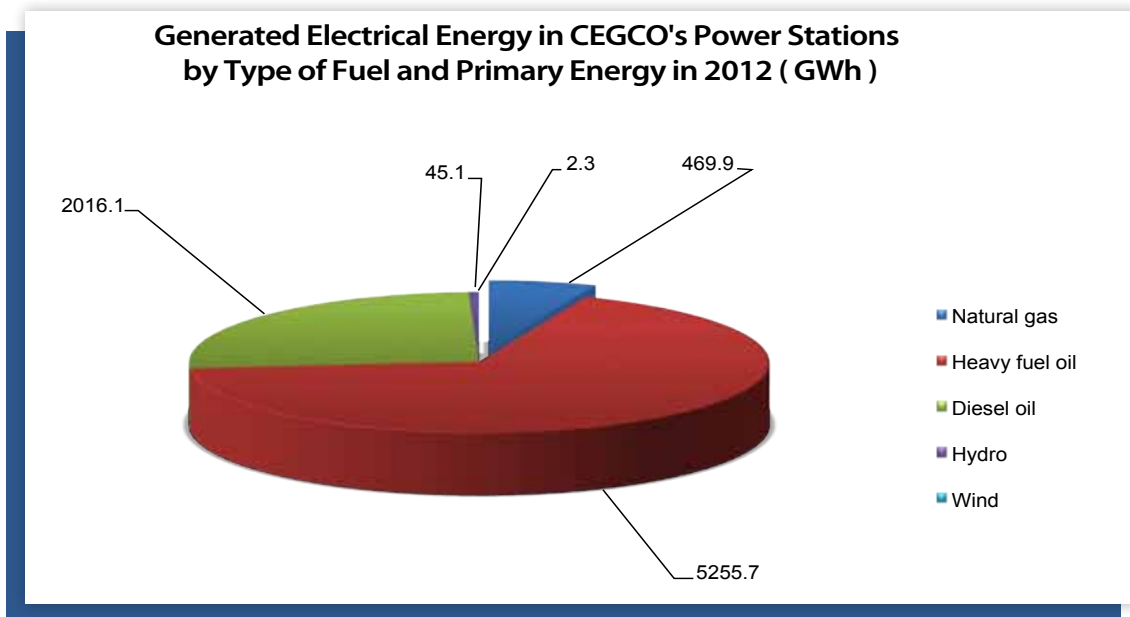


Sold Electrical Energy

Table (10)
Sold Electrical Energy from CEGCO's Power Stations (GWh)

Power Station	2008	2009	2010	2011	2012	Growth rate (%)
Aqaba Thermal	4387.9	4344.8	3757.9	3961.5	3673.5	5.42
Hussein Thermal	943.8	739.9	735.5	1147.1	1217.3	56.0
Rehab	2445.4	1893.4	2160.3	1975.6	1960.5	-8.55
Risha	547.2	574.6	501.6	472.3	429.7	-5.83
Marka	7.81	14.70	29.03	9.7	9.95	-66.4
Amman South	16.93	16.2	41.3	27.9	41.9	-32.4
Karak	1.53	3.15	5.55	2.76	3.04	-50.2
Ibrahimiah	0.61	0.58	0.60	0.46	0.50	-23.7
Hofa	2.26	2.14	2.00	1.85	1.74	-7.30
Remote Villages	0.07	0.89	1.05	1.23	1.32	17.0
Central Aqaba	0.08	0.00	0.00	0.00	0.00	0.00
Total	8353.6	7590.4	7234.8	7600.5	7339.5	
Growth Rate (%)	-10.22	-9.14	-4.68	5.05	-3.43	

Fig (4)



Internal Electrical Energy Consumption

Table (11)

CEGCO's Power Stations Internal Consumption (MWh)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	361321	349953	339172	344395	337212
Hussein Thermal	80994	67021	68674	95442	103472
Rehab	45887	29725	38459	36595	35154
Risha	2594	2599	2622	2537	2640
Marka	517	448	433	280	371
Amman South	527	498	655	628	713
Karak	148	147	142	81	128
Ibrahimiah	17.2	15.0	13.0	80.1	6.6
Hofa	16.7	11.8	10.0	8.4	9.8
Remote Villages	36.8	61.7	71.5	10.1	92.6
Central Aqaba	336	114	90.1	8.44	-
Total	492395	450594	450342	480064	479798



Table (12)
CEGCO's Power Stations Internal Consumption (%)

Power Station	2008	2009	2010	2011	2012
Aqaba Thermal	7.60	7.48	8.29	8.00	8.40
Hussein Thermal	7.90	8.49	8.78	7.87	8.04
Rehab	1.84	1.55	1.75	1.82	1.76
Risha	0.46	0.45	0.52	0.53	0.61
Marka	6.20	2.95	1.48	3.84	3.69
Amman South	3.02	2.99	1.57	2.23	1.67
Karak	8.81	4.56	1.40	2.99	4.30
Ibrahimiya	2.75	2.52	2.05	1.75	1.29
Hofa	0.72	0.55	0.50	0.53	0.56
Remote Villages	6.20	6.48	6.38	6.12	6.54
Central Aqaba	176	-	-	-	-
Total	5.56	5.63	5.88	5.96	6.16



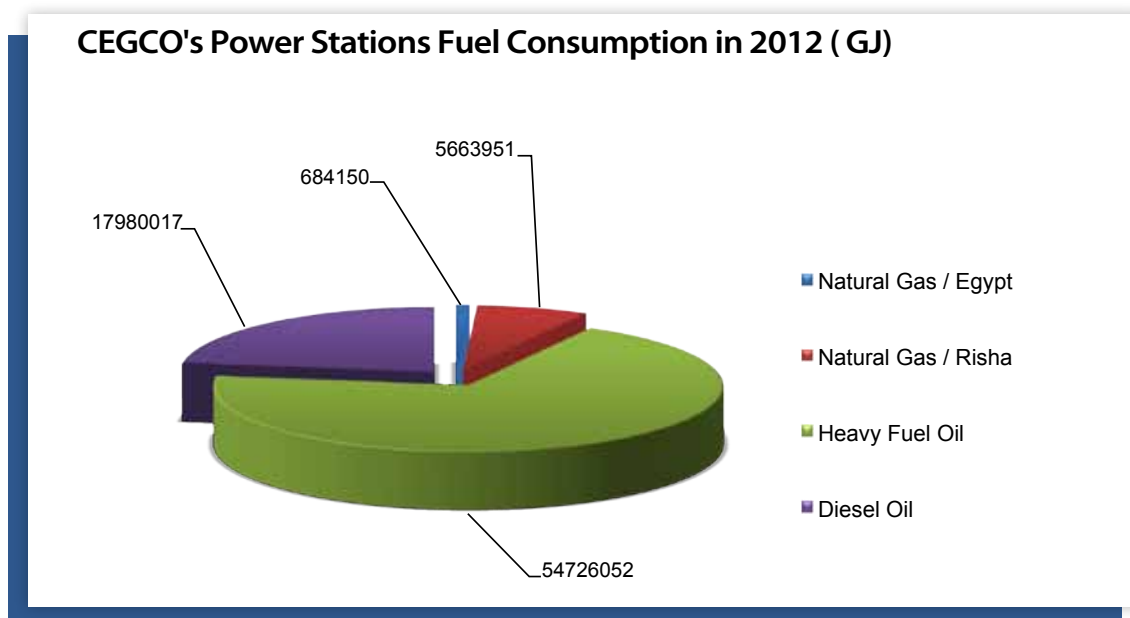
Fuel Consumption

Table (13)

CEGCO's Power Plants consumption of Fuel

Power Plant	Fuel Type	Unit	2008	2009	2010	2011	2012
ATPS	Egyption Gas	Billion BTU	37150	43244	13952	821	0
	HFO	Ton	174797	24861	594147	960744	921781
	DO	Cubic meter	25	14	32	609	312
HTPS	HFO	Ton	309944	245444	243455	367244	392079
	DO	Cubic meter	309	712	1307	20	16
Rehab	Egyption Gas	Billion BTU	21092	16480	17858	4209	648
	DO	Cubic meter	223	5166	23403	341115	431914
Risha	Risha Gas	(1000) Cubic meter	205167	221010	184621	181258	163640
	DO	Cubic meter	4655	20	12766	8359	12856
Marka	DO	Cubic meter	3817	7035	13366	4576	4554
Amman South	DO	Cubic meter	6634	6072	15095	10363	15794
Karak	DO	Cubic meter	728	1423	2435	1192	1330
Remot	DO	Cubic meter	198	287	340	446	529
Total	Egyption Gas	Billion BTU	58242	59724	31810	5029	648
	Risha Gas	(1000) Cubic meter	205167	221010	184621	181258	163640
	HFO	Ton	484741	270305	837602	1327988	1313860
	DO	Cubic meter	16589	20729	68744	366680	467305

Fig (5)



Installed Capacity of Operating Power Stations in Electrical System

Table (14)

Electrical System and Jordan Peak Load Development (MW)

Power Station	steam	steam Combined cycle	Gas turbines		Hydro	Wind	Total
			Natural Gas	Diesel Oil			
Aqaba Thermal	5 x 130	-	-	-	6	-	656
Hussein Thermal	3 x 33	-	-	-	-	-	363
	4 x 66	-	-	-	-	-	
Rehab / Simple cycle	-	-	2 x 30	-	-	-	60
Rehab / Combined cycle	-	1 x 97	2 x 100	-	-	-	297
Risha	-	-	5 x 30	-	-	-	150
Marka	-	-	-	4 x 20	-	-	80
Amman South	-	-	-	2 x 30	-	-	60
Karak	-	-	-	1 x 20	-	-	20
Ibrahimiah	-	-	-	-	-	4 x 0.08	0.32
Hofa	-	-	-	-	-	5 x 0.225	1.125
Total	1013	97	410	160	6	1.4	1687



Loads of Electrical System and Jordan

Table (15)

Installed capacity of Operating Power Stations in Electrical System (MW)

Source	2008	2009	2010	2011	2012
1.CEGCO	1747	1706	1706	1687	1687
Steam	1013	1013	1013	1013	1013
Combined cycle	297	297	297	297	297
Gas turbines / Natural gas	210	210	210	210	210
Gas turbines / Diesel oil	193	179	179	160	160
Diesel engines	27	-	-	-	-
Hydro	6	6	6	6	6
Wind	1.4	1.4	1.4	1.4	1.4
2.Other Organizations	788	920	1432	1693	1710
SEPGCO	500	500	743	885	920
King Talal Dam	6	6	6	6	6
Jordan Bio Gas Company	3.5	3.5	4	4	4
AES	248	380	380	380	380
Al Qatraneh	-	-	254	373	395
Others	30	30	45	45	5
Total	2535	2626	3138	3380	3397

Table (16)

Electrical System and Jordan Peak Load Development (MW)

Source	2008	2009	2010	2011	2012
CEGCO	1226	1439	1512	1324	1172
Other Companies Connected with System	732	770	933	1287	1558
Imported	272	91	205	49	40
Total Electrical System	2230	2300	2650	2660	2770
Growth rate (%)	4.69	3.14	15.22	0.38	4.14
Other Companies not Connected with System	30	20	20	20	20
Total Jordan	2260	2320	2670	2680	2790
Growth rate (%)	4.63	2.65	15.09	0.37	4.10

Fig (6)

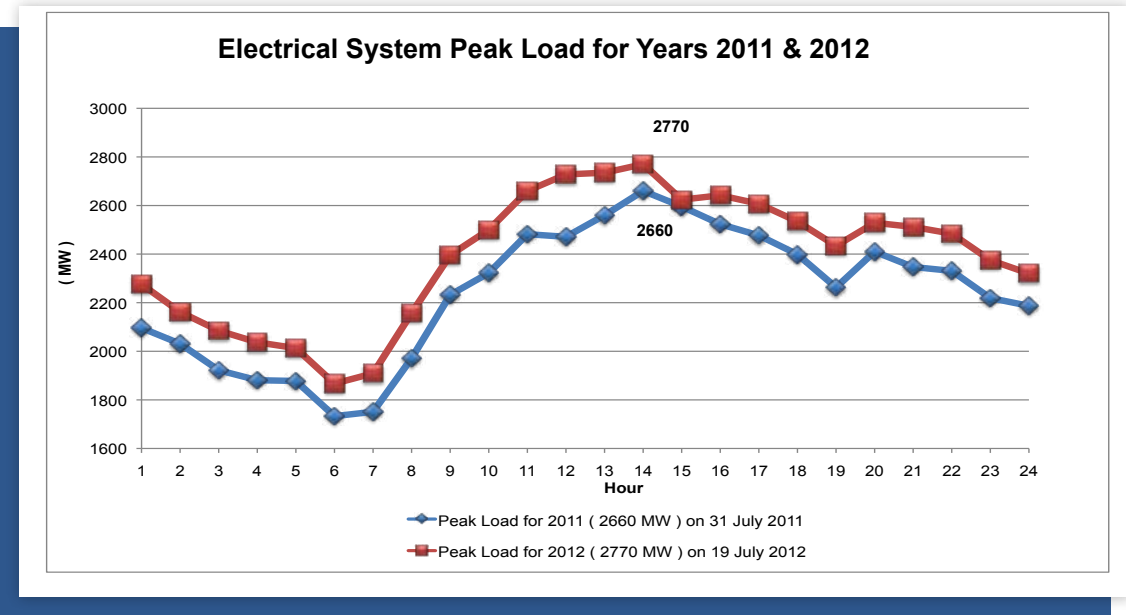
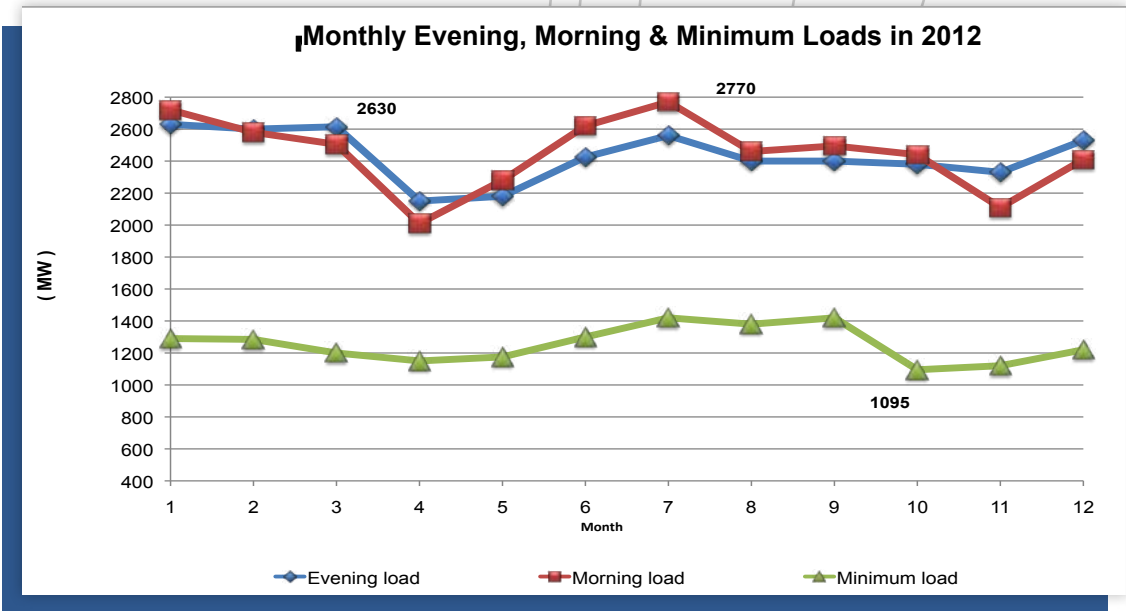


Fig (7)



12. There is no financial impact to the operations of non-recurrent in nature during the financial year and does not fall within the main company`s activity

13. Time series of realized profits or losses and dividends and net shareholders equity and the prices of securities for a period of five years

	2012	2011	2010	2009	2008
PROFIT (LOSS)- after tax	21,303,787	8,056,433	4,926,151	8,442,032	2,402,004
DIVIDENDS	9,102,909	4,187,211	9,782,555	-	-
DIVIDENDS FROM VOLUNTARY RESERVE	14,897,091	19,812,789	12,011,441	-	-
DIVIDENDS FROM SPECIAL RESERVE	-	-	-	30,000,000	16,402,953
SHARE HOLDERS EQUITY (NET)	121,040,370	124,807,100	139,152,488	156,020,333	177,578,301
SHARES ISSUED PRICE / JD *	-	-	-	-	-

* CEGCO registered on Jordan Securities Commission on 26/9/2007.but its stock not listing at Amman Stock Exchange till now.

14. Analysis of the financial status of the company and the results during the financial year

PROFITABILITY INDICATORS	2012	2011
OPERATION PROFIT (LOSS) RATIO (Without fuel)	26.77%	31.31%
NET PROFIT (LOSS) BEFORE INTEREST , FOREIGN EXCHANGE & TAX (Without fuel)	28.67%	26.74%
NET PROFIT (LOSS) BEFORE TAX (Without fuel)	27.94%	11.67%
NET PROFIT (LOSS) AFTER TAX (Without fuel)	24.93%	8.85%
RETURN ON ASSETS RATIO	2.99%	1.22%

LIQUIDITY INDICATORS	2012	2011
CURRENT RATIO (TIME)	0.96	0.99
LIQUIDITY RATIO (TIME)	0.89	0.93
WORKING CAPITAL (1000 JD)	(14411)	(2938)

ASSETS UTILITY INDICATORS	2012	2011
ACCOUNTS RECEIVABLE TURNOVER (TIME)	2.43	2.73
NUMBER OF DAYS OF RECEIVABLES	150	134

CAPITAL STRUCTURE INDICATORS	2012	2011
DEBTS / TOTAL ASSETS RATIO	80.74%	84.35%
DEBTS / EQUITY RATIO	419.26%	538.87%

15. Future developments and future plans of the company

Central Electricity Generating Company works on future projects in order to increase the generating power of its stations according to projects offered for this sake.

16. The amount of audit fees for the company and its subsidiaries and the amount of any fees for other services received by the auditor and/or due to him

Auditing for the year 2012	
Auditing Office : Ernst & Young	
Auditing charges	23,200
Tax consultations charges	29,000
Total	52,200 JD



17. A. Numbers Of Shares Owned by Board Of Directors

	Position	Nationality	Share No.	Share No.
			2012	2011
Enara Energy Investment		Jordanian	15,300,000	15,300,000
Mr. Mohammed Abunayyan	Chairman	Saudi	_____	_____
Mr. Joseph Francis Gomez	Vice- Chairman	Singaporean	_____	_____
Mr. Zainal Abidin Bin Abd Jalil	Member (till 30/4/2012)	Malaysian	_____	_____
Mr. Thomas Leroy Langford	Member	American	_____	_____
Mr. Rajit Nanda	Member (from 30/4/2012)	Indian	_____	_____
The Government Of Jordan		Jordanian	12,000,000	12,000,000
Mrs. Dina Al-Dabbas	Member	Jordanian	_____	_____
H.E. Malek Al-Kabariti	Member (till 16/9/2012)	Jordanian	_____	_____
Mr. Mahmoud Al- Ees	Member (from 4/10/2012)	Jordanian	_____	_____
Mr. Adnan Abu Al-Ragheb	Member (till 15/1/2012)	Jordanian	_____	_____
Mr. Osama Al-Haj Yahia	Member (from 16/1/2012-till 31/7/2012)	Jordanian	_____	_____
H.E. Mr. Mohammad Adenat	Member (from 1/8/2012-till 30/10/2012)	Jordanian	_____	_____

17. B. There are no Securities Owned by Senior Executive Management Personnel

17. C. There are no Securities Owned by Relatives of Members of Board of Directors & Senior Executive Management Personnel

17. D. There are no companies controlled by members of the Board of Directors or any of their relatives or the Executive Management or any of their relatives.

18. A Benefits and remuneration received by the Chairman and members of the board of directors

	Position	Transportation	Remuneration	Total
Enara Energy Investment				
* Mr. Mohammed Abunayyan	Chairman (from 18/7/2011)	6,000	2,500	8,500
* Mr.Ismail Tahboub	Chairman (till 17/7/2011)	-	2,500	2,500
* Mr.Joseph Francis Gomez	Vice- Chairman	6,000	2,500	8,500
* Mr.Thomas Leroy Langford	Member	6,000	5,000	11,000
Mr. Rajit Nanda	Member (from30/4/2012)	4,000	-	4,000
* Mr. Zainal Abidin Bin Abd Jalil	Member (till 30/4/2012)	2,000	3,333	5,333
* Mr. Habib Bin Husin	Vice- Chairman (till 31/3/2011)	-	1,667	1,667
Mr.Nizar Saleh Al Qallab	Member (till 17/7/2011)	-	2,500	2,500
The Government Of Jordan				
** Mrs.Dina Al-Dabbas	Member	6,000	5,000	11,000
** H.E.Malek Al-Kabariti	Member(till 16/9/2012)	4,267	5,000	9,267
Mr. Mahmoud Al- Ees	Member (from 4/10/2012)	1,500	-	1,500
*** Mr. Osama Al-Haj Yahia	Member (from 16/1/2012-till 31/7/2012)	3,274	-	3,274
*** H.E.Mohammad Adenat	Member (from 1/8/2012-till 30/10/2012)	2,500	-	2,500
*** Mr.Adnan Abu Al -Ragheb	Member (till 15/1/2012)	226	5,000	5,226
Total		41,767	35,000	76,767

* The remuneration That Belong to Enara Energy Investment representatives transferred to Enara Energy Investment

** The remuneration that belong to Mrs.Dina Al-Dabbas &H.E.Eng.Malek Al-Kabariti transferred to Ministry of Finance / Governmental Contribution Department.

*** The total benefits that belong to Mr.Adnan Abu Al -Ragheb, Mr. Osama Al-Haj Yahia &H.E.Mr. Mohammad Adenat transferred to Social Security Corporation-Investment fund of Social Security .

18. B Benefits and remunerations received by the executive management

	POSITION	Total Salaries	Remunerations	Traveling	TOTAL
Mr.Abdel Fattah Al Nsour	Chief Executive Officer	93,750	37,500	2,100	133,350
Mr Joseph Francis Gomez	Chief Operating Officer (COO)	187,440	-	-	187,440
Mr. Sanjiv Iyer	Chief Financial Officer (CFO)	153,360	-	-	153,360
Mr.Sami Y.Abzakh	consultant & Secretary BOD	32,095	5,789	-	37,884
Mrs.Zakieh Abed-Elghani Jardaneh	Executive Manager / Finance &Accounting	33,025	10,101	-	43,126
Mr. Ismail Ahmed Qannis	Manager-Accounting	22,420	621	-	23,041
Mr. Maher Mohammad Tubaishat	Executive Manager /Asset Management	32,346	6,085	3,200	41,631
Mrs. Dima Battikhi	Senior Manager Human Resource	38,357	621	-	38,978
Mr. Ali Hussein Al Rawashdeh	Executive Manager / Operation and Maintenance	28,030	10,239	1,050	39,319
Mr. Adnan Mohammad Dhoun	Executive Manager Supply Chain Management	31,960	3,843	0	35,803
Total		652,783	74,799	6,350	733,932



19 - Grants and donations that the company awarded in 2012

Statement	Amount/JD
Arab Association for Blood Transfusion	500
View Finder for Art and Media Production	1,000
The Charity Society for Care for Children and Families	400
Hashemite Municipality / kerosene heaters	30
Al-Sholah Sport Club	5,000
Hashemite Municipality	10,000
Aqaba Service Center	840
Association for the Preservation and Protection of Jordan Environment	500
Jordanian Society for Renewable Energy	1,000
Hashemite University/ the fifth technology festival	300
The civil society for blood donation	500
Hashemite News	200
Hashemite Municipality / anti - insect campaign	500
Jordanian Environment Society	500
Tikyet Um-Ali	4,125
Al-Shoaa Center for Disabled Rehabilitation and Care	150
Halemah al-Sadeyah Charity Society for Orphans	150
Al-Dajnieah for Social Development/ Mafraq Governorate	150
Al-Hedayah for Association for the Deaf and Mute / Jarash Governorate	150
Charity Association for the Deaf and Mute	150
Al- khaldyah Committee for Sadakat and Zakat. Al-Mafraq Governorate	150
Prince Ali Bin al-Hussein Club for Deaf/Amman	150
Preservation of the Holy Quran Association -Anas Bin Malek- Mafraq governorate	100
Preservation of the Holy Quran Association-Othman Bin Affan Center- Mafraq Branch	100
Preservation of the Holy Quran Association-al-Zouhour Quran Center-Mafraq Branch	100
Preservation of the Holy Quran Association- Tabarak Quran Center-Amman Women Branch	100
Jordanian Society for Widows and Orphans care- Al-Mafraq Governorate	150
Islamic Cater Charity Association- Al-Mafraq Branch	150
Karak Association for the care of people with motor disabilities	150
Kofranjah Charity Association	150
Najmet Jordan Charity Association for Deaf	150

Jordanian Women's Development Association for the Deaf	150
Anti cancer Jordan Association	150
Jordan Relief Organization	150
Rawabi Salt Charity Association	150
Rawafad Culture	150
National Association for Political Development	150
Jarf Al-Daraweesh Women's Association	150
Mansheah Abu Hamour Charity Association	150
Sobel Hesban and Zabood Charity Asscoaiton	150
Rafeed Charity Association	150
Thaniah Cooperation Society	150
Club of Royal Highness Prince Ali Bin Al Hussein for the Deaf /Zarqa	150
Jordanian Hashemite fund for Human Development	500
Housing Association for Prince Talal Bin Mohamad for social development	300
Jordan Club for Deaf	150
The Committee of Zakat and Sadakat of Manshet Abu Hamour / Karak Governorate	150
Al-Takataf Charity Association for Deaf and Orphans	150
Preservation of the Holy Quran Association- al-Ekhlal Quranic Center (for Women)	150
Wadi al-Zalil Association for social Development	150
Era Charity Association	150
Beer al-Sab Charity Association	150
Charity Association of developing Jordanian families	150
Charity Society for Training and Rehabilitation Girls With Disabilities	300
Ana El-Ensan Association for the handicapped Rights	150
Al-Kholafa al-Rashedin Charity Society	150
Na'eem al-Shaikh	2,065
The Green Croissant Association	150
Sabareen Charity Association	150
Preservation of the Holy Quran Association-Zarqa Branch-Center of Emam Khalaf al-Bazar	150
Social Development Ministry / Nasebah Union for orphans care	150
Jordan Association of Engineers	3,500
Total	38,160

20. There are no Contracts, projects & engagements made by the exporting company with the affiliate companies, sister companies, allied companies, chairman of the Board, members of the Board or any company employee or their relatives.

21. A. The company contribution in environment protection

CGECO is keen to continue to cooperate with the official authorities responsible for Jordan environment and to develop practical solutions to achieve a safe and acceptable work environment in all CEGCO sites. Cooperation aspects include:

- Cooperation with the Ministry of Environment in an Advisory Committee for the project of (PCB's) Compounds integrated management system in the Kingdom of Jordan and the preparation of the draft instructions including administration stages of these compounds, requirements of (assembly, storage, transportation and final disposal), where working group of the Central Electricity Generating Company has been continued to examine all oils of the company Transformers and make sure that they are free of (PCB's).
- Cooperation with the Ministry of Environment and the Royal Scientific Society in conducting several measures and tests related to gas emissions and hazardous materials aiming to control and straighten the environmental situation within the standardized Jordanian legislations.

21. B. Company's contribution to the local community

The Company believes in the importance and necessity of integration and communication with the community of Jordan. For this purpose, the company has allocated a sum of its budget to be spent annually in this area and this participation is reflected in supporting the following parties

- Work to provide financial and in-kind support for the Jordanian Associations, institutions and municipalities.
- Provide annual support to the Associations concerned with the environment.
- Organize field visits for the students of Jordanian Universities to the operating stations of the company.
- Conduct blood donation campaigns through the Department of Public Relations and Media in cooperation with the National Blood Bank to help the employees in case of emergency.
- Support SOS Children's Village in the city of Aqaba.
- Support Charity societies that concern with Jordanian children, orphans, poor families and those with special needs.
- Support local institutions concerned with improving the educational environment.
- Support municipalities and governorates such as the Municipalities of Hashemia, Rosayfeh, and reconstruction of Tafila.
- Support the distinguished national initiatives
- Support specialized scientific research and scientific conferences held by Jordanian universities and professional associations.
- Conduct free medical day in Wadi Araba Resha region.
- Support the national, cultural festivals, and sports clubs.



CGECO considers the social responsibility one of the many pillars that it sets within its priorities list to set an example for the other companies. On these bases, the community enabling is one of the values that CGECO is proud of. Where the company seeks to support the society in a way works on developing and enabling the beneficiaries with the necessary experiences thus assist them in finding job opportunities through two major factors:

1- Universities Students Training:

For the purposes of linking the practical aspect with the theoretical aspect and to enhance the skills and the practical capabilities of the students, CEGCO provides a number of training opportunities for college and universities students of bachelors and diploma programs from the different disciplines for the purposes of graduation in its sites spread throughout in the kingdom. Where (37) students were trained in 2012 from the different universities and the kingdom institutes within the students training for the sake of graduation as follows:

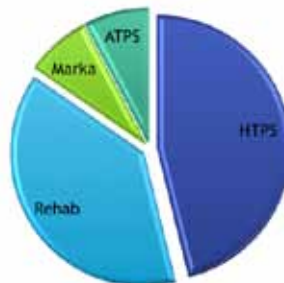
Total Number of Students	Training Place			
	HTPS	Rehab	Marka	Head Office
37	24	7	4	2



2- Training of Fresh Graduated Engineers:

CEGCO believes in providing the opportunity to the youth and the necessary experiences to achieve success in the labor market, CEGCO every year trains a number of fresh graduates engineers in cooperation with the Jordanian Engineers Association and the Ministry of Public Works, where (13) engineers have been trained during 2012 as follows:

Total Number of Engineers	Training Place			
	HTPS	Rehab	Marka	ATPS
13	6	5	1	1







Central Electricity Generating Company

Financial Statements

31 December 2012

Independent Auditors' Report To The Shareholders Of Central Electricity Generating Company (CEGCO) Public Shareholding Company

Report on Financial Statements

We have audited the accompanying financial statements of Central Electricity Generating Company ('the Company'), which comprise the statement of financial position as at 31 December 2012 and the statements of income, comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and explanatory information.

Board of Director's Responsibility for the Financial Statements

Board of Director's is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as Board of Director's determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate for the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of 31 December 2012 and its financial performance and its cash flows for the year ended 31 December 2012 in accordance with International Financial Reporting Standards.

Report on Legal and Regulation Requirements

The Company maintains proper books of accounts and the accompanying financial statements and financial information in the Board of Director's report are in agreement therewith.

Amman – Jordan

17 March 2013

ERNST & YOUNG
Ernst + Young

Statement of financial position At 31 December 2012

	Notes	2012	2011
		JD	JD
Assets			
Non-Current Assets			
Property, plant and equipment	3	225,417,980	250,123,775
Projects in progress		12,221	-
Employees' housing fund loan	4	312,432	312,432
Investment in an associate	5	418,257	379,073
Deferred tax assets	6	6,356,455	8,462,004
Strategic fuel inventories	7	15,482,513	12,784,393
		247,999,858	272,061,677
Current Assets			
Inventories	8	28,537,582	32,609,534
Other current assets	9	5,019,008	4,993,277
Accounts receivable	10	346,935,271	487,344,640
Cash and bank balances		18,062	344,140
		380,509,923	525,291,591
Total Assets		628,509,781	797,353,268
Equity and Liabilities			
Equity	11		
Paid in capital		30,000,000	30,000,000
Statutory reserve		7,500,000	7,500,000
Voluntary reserve		63,307,100	78,204,191
Cash flow hedges	17	(632,562)	-
Retained earnings		20,865,832	9,102,909
Total Equity		121,040,370	124,807,100
Liabilities			
Non-Current Liabilities			
Long-term loans	12	102,955,117	136,908,973
End-of-service indemnity provision	13	6,390,947	5,353,203
Decommissioning provision	14	2,018,000	2,054,000
Derivative financial liability	17	1,184,428	-
		112,548,492	144,316,176
Current Liabilities			
Current portion of long-term loans	12	31,705,162	27,985,445
Other current liabilities	15	6,511,170	5,514,894
Accounts payable	16	324,057,919	455,309,148
Derivative financial liability	17	1,189,997	-
Due to banks	18	31,456,671	39,420,505
		394,920,919	528,229,992
Total Liabilities		507,469,411	672,546,168
Total Equity and Liabilities		628,509,781	797,353,268

The attached notes from 1 to 32 form part of these Financial Statements

Statement of Income For The Year Ended 31 December 2012

	Notes	2012	2011
		JD	JD
Power generation revenues	19	1,012,054,766	905,528,516
Stations operating costs	20	(935,612,445)	(823,128,979)
Depreciation of property, plant and equipment	3	(24,739,087)	(28,822,150)
Administrative expenses	21	(13,618,561)	(11,936,321)
Maintenance costs	22	(11,888,171)	(10,079,646)
Depreciation of non-moving inventories		(2,551,908)	(1,448,898)
End-of-service indemnity provision	13	(773,099)	(1,616,770)
Total operating costs		(989,183,271)	(877,032,764)
Operating profit		22,871,495	28,495,752
Foreign currency exchange gain (loss)	25	6,902,126	(5,138,964)
Share of profit of an associate	5	39,184	60,780
Excess in (Provision for) doubtful debts	10	430,542	(7,293,143)
Board of directors remuneration		(33,333)	(35,000)
Other revenues, net	23	1,186,209	3,112,325
Finance costs		(7,520,368)	(8,576,195)
Profit before income tax		23,875,855	10,625,555
Income tax	6	(2,572,068)	(2,569,122)
Profit for the year		21,303,787	8,056,433
Basic and diluted earning per share	24	JD 0.710	JD 0.269

The attached notes from 1 to 32 form part of these Financial Statements

Statement of comprehensive Income For The Year Ended 31 December 2012

	Notes	2012	2011
		JD	JD
Profit for the year		21,303,787	8,056,433
Other comprehensive income			
Actuarial (loss) gain – end-of-service indemnity	13	(489,503)	1,779,645
Tax on actuarial (loss) gain	6	51,548	(181,466)
Loss on cash flow hedge	17	(632,562)	-
Other comprehensive income for the year, net of tax		(,070,517)	1,598,179
Total comprehensive income for the year		20,233,270	9,654,612

The attached notes from 1 to 32 form part of these Financial Statements

Statement Of Changes In Equity For The Year Ended 31 December 2012

	Paid in capital	Statutory reserve	Voluntary reserve	Cash flow hedges	Retained earnings	Total
	JD	JD	JD	JD	JD	JD
Balance at 1 January 2012	30,000,000	7,500,000	78,204,191	-	9,102,909	124,807,100
Dividends (Note 11)	-	-	(14,897,091)	-	(9,102,909)	(24,000,000)
Profit for the year	-	-	-	-	21,303,787	21,303,787
Other comprehensive income	-	-	-	632,562	(437,955)	(1,070,517)
Total comprehensive income for the year	-	-	-	(632,562)	20,865,832	20,233,270
Balance at 31 December 2012	30,000,000	7,500,000	63,307,100	(632,562)	20,865,832	121,040,370
Balance at 1 January 2011	30,000,000	6,948,297	98,016,980	-	4,187,211	139,152,488
Dividends	-	-	(19,812,789)	-	(4,187,211)	(24,000,000)
Profit for the year	-	-	-	-	8,056,433	8,056,433
Other comprehensive income	-	-	-	-	1,598,179	1,598,179
Total comprehensive income for the year	-	-	-	-	9,654,612	9,654,612
Appropriation to statutory reserve	-	551,703	-	-	(551,703)	-
Balance at 31 December 2011	30,000,000	7,500,000	78,204,191	-	9,102,909	124,807,100

The attached notes from 1 to 32 form part of these Financial Statements

Statement of Cash Flows For The Year Ended 31 December 2012

	Notes	2012	2011
		JD	JD
Operating Activities			
Profit before income tax		23,875,855	10,625,555
Adjustments for:			
Depreciation of property, plant and equipment	3	24,739,087	28,822,150
Depreciation of non-moving inventories		2,551,908	1,448,898
End-of-service indemnity provision	13	773,099	1,616,770
Employees legal cases provision	15	-	(160,578)
Employees vacations provision	15	84,402	89,747
Gain on disposal of property, plant and equipment		(133,842)	(1,261,465)
(Excess in) provision for doubtful debts	10	(430,542)	7,293,143
Board of directors remuneration		33,333	35,000
(Gain) loss from foreign currency exchange		(6,898,771)	5,141,307
Share of gain of an associate		(39,184)	(60,780)
Finance costs		7,520,368	8,576,195
Working capital changes:			
Accounts receivable		140,839,911	(318,473,682)
Other current assets		(41,272)	222,711
Inventories		(1,178,076)	2,668,652
Accounts payable		(131,251,229)	299,204,507
Other current liabilities		1,077,596	674,744
Employees vacations provision Paid	15	(15,227)	(32,368)
Employees termination benefits provision Paid		-	(325,011)
Other provisions and fees Paid		(35,000)	(107,465)
Employees legal cases provision paid	15	(4,722)	-
End-of-service indemnity provision Paid	13	(224,858)	(356,746)
Income tax paid	15	(409,857)	(405,200)
Net cash from operating activities		60,832,979	45,236,084
Investing Activities			
Additions to property, plant and equipment, and projects under progress		(257,372)	(902,843)
Proceeds from sale of property, plant and equipment		233,239	1,545,838
Net cash (used in) from investing activities		(24,133)	642,995
Financing Activities			
Due to banks		(7,963,834)	13,846,921
Payments of loans		(28,087,860)	(32,049,409)
Proceeds from loans		6,500,000	5,000,000
Dividends paid	11	(24,000,000)	(24,000,000)
Interest paid		(7,583,230)	(8,574,768)
Net cash used in financing activities		(61,134,924)	(45,777,256)
Net (decrease) increase in cash and cash equivalents		(326,078)	101,823
Cash and cash equivalents at 1 January		344,140	242,317
Cash and cash equivalents At 31 December		18,062	344,140

The attached notes from 1 to 32 form part of these Financial Statements

Notes To The Financial Statements At 31 December 2012

(1) General

- Central Electricity Generating Company (CEGCO) was registered in accordance with the Jordanian Companies Law No. (22) of 1997 and in implementation of the Council of Ministers resolution dated 4 October 1997, regarding the establishment of a separate company from the National Electric Power Company, to conduct electrical generating activities, which is the only activity that the Company is engaged in.
- The Company was registered with the Ministry of Industry and Trade on 12 February 1998 as a public shareholding company under number (334), and commenced its industrial and commercial activities on 1 January 1999.
- In accordance with the privatization initiatives, the Government during 2007 sold 51% of CEGCO shares to ENARA Energy Investment (PSCA). Another 9% of the Government's shares was sold to the Social Security Corporation. In connection with the sale, CEGCO has signed new power purchase agreements with National Electric Power Company (NEPCO).

The financial statements were authorized for issue by the Company's Board of Directors in their meeting held on 17 March 2013 and it is subject to the approval of the General Assembly.

(2-1) Basis Of Preparation

- The financial statements are prepared under the historical cost convention.
- The financial statements have been prepared in accordance with International Financial Reporting Standards.
- The financial statements are presented in Jordanian Dinars.

(2-2) Changes In Accounting Policy And Disclosures

The accounting policies adopted in the preparation of the financial statements for the year ended 31 December 2012 are consistent with those of the previous financial year, except for the following amendments to IFRS effective as of 1 January 2012:

IAS 12 Income Taxes (Amendment) – Deferred Taxes: Recovery of Underlying Assets

The amendment clarified the determination of deferred tax on investment property measured at fair value and introduces a rebuttable presumption that deferred tax on investment property measured using the fair value model in IAS 40 should be determined on the basis that its carrying amount will be recovered through sale. It includes the requirement that deferred tax on non-depreciable assets that are measured using the revaluation model in IAS 16 should always be measured on a sale basis. The amendment is effective for annual periods beginning on or after 1 January 2012 and has been no effect on the Company's financial position, performance or its disclosures

IFRS 7 Financial Instruments: Disclosures — Enhanced Derecognition Disclosure Requirements

The amendment requires additional disclosure about financial assets that have been transferred but not derecognised to enable the user of the Company's financial statements to understand the relationship with those assets that have not been derecognised and their associated liabilities. In addition, the amendment requires disclosures about the entity's continuing involvement in derecognised assets to enable the users to evaluate the nature of, and risks associated with, such involvement. The amendment is effective for annual periods beginning on or after 1 July 2011. The Company does not have any assets with these characteristics so there has been no effect on the presentation of its financial statements.

(2-3) Significant Accounting Policies

Use of estimates

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of financial assets and liabilities and disclosure of contingent liabilities. These estimates and assumptions also affect the revenues and expenses and the resultant provisions as well as fair value changes reported in equity. In particular, considerable judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of provisions required. Such estimates are necessarily based on assumptions about several factors involving varying degrees of judgment and uncertainty and actual results may differ resulting in future changes in such provisions.

Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment in value. Land is not depreciated.

Depreciation is calculated on a straight line basis over the estimated useful lives of the assets using annual percentages as follows:

	%
Buildings	2 - 7
Steam generating units	3 - 11
Gas generating units	4 - 20
Wind generating units	2
Computers	10 - 20
Vehicles	20
Equipment	7 - 20
Tools	7 - 20
Furniture and office equipment	10

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets are written down to their recoverable amount and impairment loss is presented in the statement of comprehensive income.

Decommissioning costs

Provision is recognized for decommissioning costs, based on future estimated expenditures discounted to present values. Where appropriate, the establishment of a provision is recorded as part of the original cost of the related property, plant and equipment.

Changes in the provision arising from revised estimates or discount rates or changes in the expected timing of expenditures that relate to property, plant and equipment are recorded as adjustments to their carrying value and depreciated prospectively over their remaining estimated useful economic lives; otherwise such changes are recognized in the comprehensive income statement.

The unwinding of the discount is included within the comprehensive income statement as a finance charge.

Investment in associates

The Company's investment in its associate is accounted for using the equity method of accounting. An associate is an entity in which the Company has significant influence and which is neither a subsidiary nor a joint venture. Under the equity method, the investment in the associate is carried in the statement of financial position at cost plus post acquisition changes in the Company's share of net assets of the associate. Goodwill relating to the associate is included in the carrying amount of the investment and is not amortized. The income statement reflects the share of the results of operations of the associate. Where there has been a change recognized directly in the equity of the associate, the Company recognizes its share of any changes and discloses this, when applicable, in the statement of changes in equity. Profits and losses resulting from transactions between the Company and the associate are eliminated to the extent of the interest in the associate.

Inventories

Inventories are valued at the lower of cost and net realisable value.

The cost of inventories comprises all costs of purchase and other costs incurred in bringing the inventories to their present location and condition and is determined using the weighted average method, except for the operating fuel inventory, the cost of which is determined using the first-in-first-out (FIFO) method.

Slow moving spare parts over 5 years is depreciated over the estimated remaining lives of the related assets. Slow moving general materials over 5 years is depreciated using an annual percentage of 50%.

Accounts receivable

Accounts receivable are stated at original invoice amount less a provision for any uncollectible amounts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when there is no possibility of recovery.

Cash and cash equivalents

For the purpose of the cash flows statement, cash and cash equivalents consist of cash on hand, bank balances, and short-term deposits with an original maturity of three months or less.

Term Loans

All term loans are initially recognized at the fair value of the consideration received.

After initial recognition, interest-bearing loans are subsequently measured at amortized cost.

End-of-service indemnity provision

End-of-service indemnity provision is calculated according to Board of Directors' resolution No. (89) For the year 2000. It is computed for the accumulated service period based on the last salary and allowances vested to the employees multiplied by the accumulated service period less the Company's periodic contributions to the Social Security Corporation for the accumulated year of service at the statement of financial position date.

Accounts payable and accruals

Liabilities are recognized for amounts to be paid in the future for goods or services received, whether billed by the supplier or not.

Provisions

Provisions are recognized when the Company has an obligation (legal or constructive) arising from a past event, and the costs to settle the obligation are both probable and able to be reliably measured.

Revenue recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Electric generation revenues through the usage of the power stations to generate power is recognized during the period in which the electric capacity is available in power stations according to the power purchase agreements with NEPCO.

Expense recognition

Expenses are recognized when incurred according to the accrual basis of accounting.

Cash flow hedges

The effective portion of the gain or loss on the hedging instrument is recognised directly as other comprehensive income in the cash flow hedge reserve, while any ineffective portion is recognised immediately in the income statement in other operating expenses.

Amounts recognised as other comprehensive income are transferred to the income statement when the hedged transaction affects profit or loss, such as when the hedged financial income or financial expense is recognised or when a forecast sale occurs. Where the hedged item is the cost of a non-financial asset or non-financial liability, the amounts recognised as other comprehensive income are transferred to the initial carrying amount of the nonfinancial asset or liability.

If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or loss previously recognised in equity is transferred to the income statement. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remains in other comprehensive income until the forecast transaction or firm commitment affects profit or loss. hedged cash flows affect income.

Taxes

Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the statement of financial position date.

Deferred income tax

Deferred income tax is provided using the liability method on temporary differences at the statement of financial position date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes and tax losses and tax credit carry-forwards. Deferred tax assets and liabilities are measured using the tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The measurement of deferred tax liabilities and deferred tax assets reflects the tax consequences that would follow from the manner in which the enterprise expects, at the statement of financial position date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are recognized regardless of when the timing difference is likely to reverse.

Deferred tax assets are recognized when it is probable that sufficient taxable profits will be available against which the deferred tax assets can be utilized. At each statement of financial position date, the Company re-assesses unrecognized deferred tax assets and the carrying amount of deferred tax assets. The enterprise recognizes a previously unrecognized deferred tax asset to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered. The Company conversely reduces the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or that entire deferred tax asset to be utilized.

Sales Tax

Revenues, expenses and assets are recognized net of the amount of sales tax except: where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, receivables and payables that are stated with the amount of sales tax included.

Impairment and uncollectibility of financial assets

An assessment is made at each statement of financial position date to determine whether there is objective evidence that a specific financial asset may be impaired. If such evidence exists, any impairment loss is recognized in the comprehensive income statement.

Impairment is determined as follows:

- For assets carried at amortized cost, impairment is the difference between carrying amount and the present value of future cash flows discounted at the original effective interest rate.
- For assets carried at cost, impairment is the difference between carrying value and the present value of future cash flows discounted at the current market rate of return for a similar financial asset.

Foreign currency

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the statement of financial position date. All differences are taken to the comprehensive income statement.

(3) Property, Plant And Equipment

2012	Land & Buildings	Steam generating units	Gas generating units	Diesel generating units	Wind generating units	Computers	Vehicles	Equipment	Tools	Furniture & office equipment	Total
	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD
Cost:											
At 1 January 2012	128,647,958	398,036,563	196,035,294	1,819,836	425,407	1,175,800	1,969,235	3,693,694	1,813,524	1,261,826	734,879,137
Additions	-	-	-	-	-	22,681	-	117,208	71,882	33,380	245,151
Change in decommissioning provision (Note 14)	-	(128,000)	-	-	-	-	-	-	-	-	(128,000)
Disposals	(133,314)	-	-	-	-	-	-	-	-	-	(133,314)
At 31 December 2012	128,514,644	397,908,563	196,035,294	1,819,836	425,407	1,198,481	1,969,235	3,810,902	1,885,406	1,295,206	734,862,974
Accumulated depreciation:											
At 1 January 2012	79,428,046	265,709,406	130,511,747	1,819,811	142,564	802,824	1,831,163	2,959,569	573,702	976,530	484,755,362
Depreciation for the year	5,361,531	13,600,686	5,217,427	-	9,453	100,019	65,469	182,896	143,387	58,219	24,739,087
Disposals	(49,455)	-	-	-	-	-	-	-	-	-	(49,455)
At 31 December 2012	84,740,122	279,310,092	135,729,174	1,819,811	152,017	902,843	1,896,632	3,142,465	717,089	1,034,749	509,444,994
Net book value at 31 December 2012	43,774,522	118,598,471	60,306,120	25	273,390	295,638	72,603	668,437	1,168,317	260,457	225,417,980

2011	Land & buildings	Steam generating units	Gas generating units	Diesel generating units	Wind generating units	Computers	Vehicles	Equipment	Tools	Furniture & office equipment	Total
	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD
Cost:											
At 1 January 2011	131,035,541	398,656,604	196,035,294	1,819,836	425,407	924,506	2,010,426	3,515,610	1,244,739	1,219,904	736,887,867
Additions	76,880	-	-	-	-	252,280	-	178,084	568,785	41,922	1,117,951
Change in decommissioning provision (Note 14)	-	(70,000)	-	-	-	-	-	-	-	-	(70,000)
Disposals	(2,464,463)	(550,041)	-	-	-	(986)	(41,191)	-	-	-	(3,056,681)
At 31 December 2011	128,647,958	398,036,563	196,035,294	1,819,836	425,407	1,175,800	1,969,235	3,693,694	1,813,524	1,261,826	734,879,137
Accumulated depreciation:											
At 1 January 2011	74,799,862	250,020,018	123,521,951	1,819,811	133,110	727,771	1,775,440	2,783,860	483,579	893,330	456,958,732
Depreciation for the year	5,458,315	15,843,399	6,989,796	-	9,454	75,250	96,904	175,709	90,123	83,200	28,822,150
Disposals	(830,131)	(154,011)	-	-	-	(197)	(41,181)	-	-	-	(1,025,520)
At 31 December 2011	79,428,046	265,709,406	130,511,747	1,819,811	142,564	802,824	1,831,163	2,959,569	573,702	976,530	484,755,362
Net book value at 31 December 2011	49,219,912	132,327,157	65,523,547	25	282,843	372,976	138,072	734,125	1,239,822	285,296	250,123,775

(4) Employees' Housing Fund Loan

This item represents the balance of loans granted to the Company's employees housing fund. The loan bears no interest and has no specified maturity date.

(5) Investment In An Associate

This item represents the Company's investments in Jordan Biogas Company. The Company's percentage of ownership was 50% as of 31 December 2012 (2011: 50%).

	2012	2011
	JD	JD
Jordan Biogas Company W.L.L	418,257	379,073

The movements on the investment during the year were as follows:

	2012	2011
	JD	JD
At 1 January	379,073	318,293
Share of profit of an associate	39,184	60,780
At 31 December	418,257	379,073

Share of the associate's statement of financial position:

	2012	2011
	JD	JD
Current assets	421,084	349,789
Non-current assets	390,836	428,241
Current liabilities	(393,663)	(398,957)
Net assets	418,257	379,073

Share of the associate's revenue and profit:

	2012	2011
	JD	JD
Revenue	185,880	216,425
Profit for the year	39,184	60,780

(6) Income Tax

The reconciliation of accounting profit to tax profit is as follows:

	2012			2011		
	Aqaba	Other locations	Total	Aqaba	Other locations	Total
	JD	JD	JD	JD	JD	JD
(Loss) profit before income tax	14,612,790	9,263,065	23,875,855	(1,309,012)	11,934,567	10,625,555
Deductions from pretax income	(12,994,659)	(3,085,230)	(16,079,889)	(2,621,964)	(608,696)	(3,230,660)
Additions to pretax income	6,672,121	5,444,268	12,116,389	12,416,575	5,112,635	17,529,210
Taxable income	8,290,252	11,622,103	19,912,355	8,485,599	16,438,506	24,924,105
Statutory income tax rate	5%	14%		5%	14%	
Income tax expense for the year	(414,512)	(1,627,094)	(2,041,606)	(424,280)	(2,301,391)	(2,725,671)
Deferred tax assets *	(474,074)	(56,388)	(530,462)	160,064	(3,515)	156,549
Net tax expense	(888,586)	(1,683,482)	(2,572,068)	(264,216)	(2,304,906)	(2,569,122)

* This amount consists of the following:

	2012	2011
	JD	JD
2009 tax decision difference	-	(82,783)
2010 tax decision difference	(43,346)	-
2011 tax decision difference	(54,523)	-
Deferred tax assets relating to the end-of-service indemnity provision	59,345	135,276
Deferred tax (liabilities) assets relating to the exchange differences arising from the revaluation of loans in foreign currencies	(491,938)	104,056
	(530,462)	156,549

The Company has obtained final clearance from the Income & Sales Tax Department for all the locations except for the records of Aqaba for the years up to the end of 2011. As a result of the Company's tax clearance up to year 2007, the Company has tax losses carried forward of JD 80,395,800 that are available for offsetting against future taxable profits. Deferred tax assets have been recognized in respect of those losses as the Company, according to its business plan forecasts and budget, will be generating enough taxable profit to offset the recognized deferred tax assets.

The Company has obtained final clearance from the Income & Sales Tax Department with respect to Aqaba location for the years up to 2006. Movement in deferred tax assets is as follows:

	2012	2011
	JD	JD
At 1 January	8,462,004	10,787,346
Relating to Exchange differences and others	(530,462)	156,549
Transferred from income tax provision	459	966
Tax effect of actuarial loss (gain)	51,548	(181,466)
Income tax expense for the year (other locations)	(1,627,094)	(2,301,391)
At 31 December	6,356,455	8,462,004

Movements on the income tax provision were disclosed (note 15) to the financial statements.

(7) Strategic Fuel Inventories

	2012	2011
	JD	JD
Heavy fuel inventory	7,562,630	7,850,410
Diesel inventory	7,919,883	4,933,983
	15,482,513	12,784,393

In accordance with the power purchase agreements (Note 1), the Company shall maintain sufficient quantities of fuel in the power generating stations to enable the stations to be operated continuously. The Company agreed with NEPCO on the quantities of fuel it should maintain at the stations to enable the stations to generate power for the periods stated in the power purchase agreements. Accordingly, fuel inventory is classified as operating inventory (Note 8) and strategic inventory.

(8) Inventories

	2012	2011
	JD	JD
Spare parts	29,789,444	32,231,052
Depreciation of non-moving inventories	(2,488,452)	(1,372,424)
	27,300,992	30,858,628
Fuel inventory (Note 7)	10,161	4,025
General materials, net	440,226	513,599
Materials in transit	750,698	1,218,679
Others	35,505	14,603
	28,537,582	32,609,534

(9) Other Current Assets

	2012	2011
	JD	JD
Jordan Valley Authority	81,144	48,137
Aqaba Petroleum Company	546,207	1,245,709
Jordan Petroleum Refinery Company	312,401	300,589
Electricity Distribution Company	398,251	-
Insurance claims / accidents	-	163,747
Other receivables	361,048	176,164
	1,699,051	1,934,346
Allowance for doubtful accounts	(94,395)	(94,395)
Other receivables, net	1,604,656	1,839,951
Prepaid expenses	1,577,603	1,351,462
Refundable deposits	23,990	23,990
Employees receivables	1,802,736	1,767,533
Insurance claims	10,023	10,341
	5,019,008	4,993,277

As at 31 December 2012 and 2011, other receivables at a nominal value of JD 94,395 were impaired and fully provided for. As at 31 December, the aging of unimpaired receivables is as follows:

	Total	Past due but not impaired			
		< 30 days	30 – 90 days	91 – 120 days	>120 days
		JD	JD	JD	JD
2012	1,604,656	11,471	446,350	64,106	1,082,729
2011	1,839,951	547,404	17,163	104,922	1,170,462

Unimpaired receivables are expected, on the basis of past experience, to be fully recoverable.

(10) Accounts Receivable

	2012	2011
	JD	JD
National Electric Power Company – Power generation revenues	357,977,918	499,226,172
National Electric Power Company – Other	17,423	8,137
Provision for doubtful debt	(11,060,070)	(11,889,669)
	346,935,271	487,344,640

As at 31 December, the aging of unimpaired accounts receivable is as follows:

	Total	Neither past due nor impaired	Past due but not impaired < 30 days	Past due but not impaired > 30 days
	JD	JD	JD	JD
2012	346,935,271	137,471,286	63,694,411	145,769,574
2011	487,344,640	155,278,168	94,741,903	237,324,569

Movement in the allowance for doubtful debts were as follows:

	2012	2011
	JD	JD
At 1 January	11,889,669	4,596,526
(Excess in) charge for the year	(430,542)	7,293,143
Write off	(399,057)	-
	11,060,070	11,889,669

(11) Equity**Share Capital**

Share capital comprises of 30,000,000 shares at par value of 1 JD per share.

Statutory reserve

The accumulated balance in the statutory reserve represents the cumulative appropriation of 10% of profit before income tax throughout the years as required by the Jordanian Companies' Law. The Company may resolve to discontinue such annual transfers when the reserve totals 25% of the issued share capital. The Company decided not to exceed 25% of its capital. The reserve is not available for distribution to shareholders.

Dividends paid from the voluntary reserve and retained earnings

In its ordinary meeting held on 24 May 2012, the General Assembly approved the Board of Directors recommendation to pay as dividends an amount of JD 24,000,000 to the shareholders from the voluntary reserve and retained earnings (JD 14,897,091 and JD 9,102,909, respectively).

(12) Loans

	2012			2011	
	Loan Installments			Loan Installments	
	Loan Currency	Current Portion	Long-term Portion	Current Portion	Long-term Portion
		JD	JD	JD	JD
Japanese loan 1	JPY	1,833,580	20,169,385	2,024,183	24,290,198
Japanese loan 2	JPY	4,351,643	54,395,537	4,804,001	64,854,016
Arab Fund loan 1	KWD	1,442,861	6,492,810	1,464,004	8,051,956
Arab Fund loan 2	KWD	3,737,000	18,937,500	3,791,760	23,006,760
Syndicated loan	JOD	12,500,000	-	12,500,000	12,500,000
Standard Chartered Bank loan	JOD	6,500,000	-	2,083,333	-
Italian Soft loan	Euro	149,503	1,569,787	146,227	1,681,614
French Protocol loan	Euro	1,182,180	1,390,098	1,156,275	2,515,911
Arab Fund loan 3	KWD	8,395	-	15,662	8,518
		31,705,162	102,955,117	27,985,445	136,908,973

Japanese loan 1

On 22 August 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of JPY 4,745,000,000 at an annual interest rate of 3%. The loan is based on the original agreement between the Government and the Overseas Economic Cooperation Fund (Japan) dated 30 August 1994. The loan is repayable in 41 equal semiannual installments of JPY 110,674,000, the first of which fell due on 20 August 2004 and the last of which will fall due on 20 August 2024.

Japanese loan 2

On 22 August 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of JPY 10,813,000,000 at an annual interest rate of 2.7%. The loan is based on the original agreement between the Government and the Overseas Economic Cooperation Fund (Japan) dated 17 April 1996. The loan is repayable in 41 equal semiannual installments of JPY 262,663,000, the first of which fell due on 20 April 2006 and the last of which will fall due on 20 April 2026.

Arab Fund loan 1

On 23 October 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of KWD 10,000,000 at an annual interest rate of 4.5%. The loan is based on the original agreement between the Government and the Arab Fund for Economic and Social Development dated 10 December 1994. The loan is repayable in 35 equal semiannual installments of KWD 285,715 except for the last installment, which amounts to KWD 285,690. The first installment fell due on 1 April 2001 and the last installment will fall due on 1 April 2018.

Arab Fund loan 2

On 23 October 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of KWD 26,000,000 at an annual interest rate of 4.5%. The loan is based on the original agreement between the Government and the Arab Fund for Economic and Social Development dated 3 June 1996. The loan is repayable in 35 equal semiannual installments of KWD 740,000 except for the last installment, which amounts to KWD 840,000. The first installment fell due on 1 November 2001 and the last installment will fall due on 1 November 2018.

Syndicated loan

On 1 March 2004, the Company was granted a syndicated loan managed by Cairo Amman Bank for an amount of JD 100,000,000 at an annual interest rate of 3.9% for the first 3 years, and 1.7% above the most recent 3 months certificates of deposit rate as announced by the Central Bank of Jordan for the subsequent years. The loan is repayable in 32 equal quarterly installments of JD 3,125,000. The first fell due on 1 March 2006 and the last will fall due on 1 December 2013.

Standard Chartered Bank loan

On 19 January 2009, the Company was granted a revolving loan from the Standard Chartered Bank for an amount of JD 6,500,000 at an interest rate presently 200 basis points over 6-month Call Deposits subject to variation. Installments will fall due after 180 days from draw with the option of withdrawing the amount after payment. The Company signed an amendment whereby the interest rate was changed to 7.5% and the loan will be repayable in 12 equal monthly installments.

Italian Soft loan

On 13 September 2005, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of Euro 2,864,020 at an annual interest rate of 1 %. The loan is based on the original agreement between the Government and the Istituto Centrale Per Il Credito A Medio Termine - Mediocredito Centrale dated 12 December 1993. The loan is repayable in 36 equal semiannual installments of Euro 79,556 except for the last installment, which amounts to Euro 79,555. The first installment fell due on 8 September 2006 and the last installment will fall due on 8 March 2024.

French Protocol loan

On 28 November 2006, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of Euro 12,581,618 at an annual interest rate of 1%. The loan is based on the original agreement between the Government and the Financial Protocol between the Government of the Hashemite Kingdom of Jordan and the Government of The French Republic dated 13 January 1994.

The loan is repayable in 20 equal semiannual installments as follows:

Date of Last Installment	Date of First Installment	Euro	Euro
		Installment	Withdrawal Amount
30 June 2014	31 December 2004	62,908	1,258,162
30 September 2014	31 March 2005	235,762	4,715,248
31 December 2014	30 June 2005	234,962	4,699,241
31 March 2015	30 September 2005	1,086	21,724
31 March 2016	30 September 2006	94,362	1,887,243

Arab Fund loan 3

On 5 June 2007, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of KWD 107,250 at an annual interest rate of 4.5%. The loan is based on the original agreement between the Government and the Arab Fund for Economic and Social Development dated 8 January 1990. The loan is repayable in 35 equal semiannual installments of KWD 3,056 except for the last installment, which amounts to KWD 3,324. The first installment fell due on 1 April 1996 and the last installment will fall due on 1 April 2013. Prior to privatization, as an alternative to settling the loan installments in cash, the re-granting agreement stipulates that an amount equal to, at least, total loan installments and interest due should be used to increase the equity of the Company through treasury rights. The Board of Directors decided on 17 March 2010 to change the method of repayment of loan installments after the privatization to be settled directly to the Ministry of Finance.

Except for Standard Chartered bank loans, which are guaranteed by the Company, all loans are guaranteed by the Government of the Hashemite Kingdom of Jordan.

The aggregate amounts of annual principal maturities of long-term loans are as follows:

Year	JD
2014	12,637,665
2015	11,692,939
2016	11,603,254
2017	11,514,588
2018	11,045,595
2019	6,334,727
2020	6,334,727
2021	6,334,727
2022	6,334,727
2023	6,334,727
2024	6,259,975
2025	4,351,643
2026	2,175,823
	102,955,117

(13) End-Of-Service Indemnity Provision

	2012	2011
	JD	JD
Balance at 1 January	5,353,203	5,872,824
Provision during the year	773,099	1,616,770
Paid during the year	(224,858)	(356,746)
Actuarial loss (gain)	489,503	(1,779,645)
Balance at 31 December	6,390,947	5,353,203

The principal actuarial assumptions used:

	2012	2011
Discount rate at 31 December	6.50%	6.50%
Expected rate of increase of employee remuneration	4.50%	4.50%

These benefits are unfunded.

(14) Decommissioning Provision

The decommissioning provision of JD 2,018,000 at 31 December 2012 primarily represent the net present value of the estimated expenditure discounted at a rate of 5% (2011: 4.5%) expected to be incurred in respect of the decommissioning of the Aqaba Thermal Station generating units 1 to 5. Expenditure is expected to be incurred between the financial years 2020 and 2031.

The movement on the decommissioning provision during the year was as follows:

	2012	2011
	JD	JD
Balance at 1 January	2,054,000	2,038,000
Effect of net changes in discount rate and reassessment	(128,000)	(70,000)
Discount realized during the year	92,000	86,000
Balance at 31 December	2,018,000	2,054,000

(15) Other Current Liabilities

	2012	2011
	JD	JD
Accrued interest expense	940,775	1,095,637
Income tax provision	677,959	672,845
Employees legal cases provision	53,628	58,350
Accrued expenses	907,622	1,007,656
Employees' vacations provision	542,561	473,386
Employees payables	56,401	116,041
Contractors payable	39,582	41,557
Loan instalment due	279,882	274,237
Board of directors remuneration	33,333	35,000
Others	2,979,427	1,740,185
	6,511,170	5,514,894

The movements on the provisions during 2012 and 2011 were as follows:

2012	Income tax provision	Employees legal cases provision	Employees' vacations provision
	JD	JD	JD
Balance at 1 January	672,845	58,350	473,386
Provided for during the year	414,512	-	84,402
Transferred to deferred tax assets	459	-	-
Paid during the year	(409,857)	(4,722)	(15,227)
Balance at 31 December	677,959	53,628	542,561

2011	Income tax provision	Employees legal cases provision	Employees' vacations provision
	JD	JD	JD
Balance at 1 January	652,799	218,928	416,007
Provided for during the year	424,280	-	89,747
Transferred to deferred tax assets	966	-	-
Recovery of provision	-	(160,578)	-
Paid during the year	(405,200)	-	(32,368)
Balance at 31 December	672,845	58,350	473,386

(16) Accounts Payable

	2012	2011
	JD	JD
Jordan Petroleum Refinery Company (JPRC)	322,099,873	453,101,391
National Petroleum Company	1,958,046	2,207,757
	324,057,919	455,309,148

(17) Derivative Financial Instrument

CEGCO loans with Overseas Economic Cooperation Fund (Japan) are in JPY. To mitigate its exposure to fluctuations in currency rates, during 2011, CEGCO entered into two forward contracts with Standard Chartered Bank that effectively fix the currency rate for four installments for each loan, in addition, the Company entered into new two forward contracts during 2012 that effectively fix the currency rate for four installments for each loan.

For the purpose of hedge accounting, the forward contracts are classified as cash flow hedges as CEGCO is hedging the exposure to variability in cash flows that is attributable to the foreign currency fluctuations risk associated with a highly probable forecast transaction.

The negative fair value of the currency forward contracts amounted to JD 2,374,425 as of 31 December 2012 and was recorded as a current and non-current liability in the statement of financial position.

The cash flow hedges were assessed to be highly effective and a cumulative unrealized loss of JD 632,562 has been included in the statement of comprehensive income.

(18) Due To Banks

This item represents utilized credit facilities granted from different banks as follows:

Credit facilities from the Arab Jordan Investment Bank with a ceiling of JD 14,000,000 and interest rate of 7.4%, facilities from Cairo Amman Bank with a ceiling of JD 16,000,000 and interest rate of 7.4%, facilities from Invest Bank with a ceiling of JD 10,500,000 with an interest rate of 10%, and facilities from Jordan Bank with a ceiling of JD 10,000,000 with an interest rate of 7.15%.

(19) Power Generation Revenues

This item represents revenues earned from the power generation invoices in accordance with the power purchase agreements. According to the agreements, NEPCO repays the value of the full electric capacity available at the power stations according to the pricing formula that has been pre-determined in the power purchase agreements. Moreover, NEPCO bears the cost of fuel used in the generation of power according to the pricing formula stipulated in those agreements.

Power generation revenues consist of the following:

	2012	2011
	JD	JD
Stations capacity revenue	85,530,914	86,537,390
Power revenue	8,149,419	7,893,852
Fuel cost according to the pricing formula	926,613,523	814,506,650
Others	(4,391,210)	(630,705)
Less: Additional costs (Imported energy)	(3,847,880)	(2,778,671)
	1,012,054,766	905,528,516

(20) Stations Operating Costs

	2012	2011
	JD	JD
Cost of fuel	926,613,523	814,506,650
Other costs	8,998,922	8,622,329
	935,612,445	823,128,979

(21) Administrative Expenses

	2012	2011
	JD	JD
Salaries and wages	3,296,956	2,620,531
Employees benefits	4,705,239	2,947,821
Employees' accrued vacation costs	84,402	89,747
Insurance	2,880,046	3,093,550
Office supplies and expenses	1,561,178	1,872,664
Donations	37,960	64,458
Employees housing expenses, net	199,412	277,311
Consultancy fees	710,373	945,985
Other	142,995	24,254
	13,618,561	11,936,321

(22) Maintenance Expense

	2012	2011
	JD	JD
Salaries and wages	4,200,721	3,573,170
Maintenance materials and expert's wages	7,687,450	6,506,476
	11,888,171	10,079,646

(23) Other Revenues, Net

	2012	2011
	JD	JD
Handling charge	251,621	98,768
CDM project revenue	-	112,279
Heating oil revenue	107,315	-
Tenders and purchase orders fines	2,454	2,109
Sale of distilled water	31,525	73,569
Sale of scrap items	-	39,948
Damage compensation- Rihab	310,812	1,033,358
Interest income	496	1,941
Gain on disposal of property, plant and equipment	133,842	1,261,465
Others, net	348,144	488,888
	1,186,209	3,112,325

(24) Earnings Per Share

	2012	2011
Profit for the year (JD)	21,303,787	8,056,433
Weighted average number of shares (Share)	30,000,000	30,000,000
Basic earnings per share	0.710	0.269

(25) Foreign currency exchange gain (loss)

	2012	2011
	JD	JD
Unrealized gain (loss)	7,010,186	(4,803,046)
Realized loss	(108,060)	(335,918)
	6,902,126	(5,138,964)

(26) Related Party Transactions

Related parties represent associated companies, major shareholders, directors and key management personnel of the Company, and entities controlled, jointly controlled or significantly influenced by such parties.

Pricing policies and terms of the transactions with related parties are approved by the Company's management.

The following is the total amount of transactions that have been entered into with related parties:

	2012	2011
	JD	JD
Power sales to the National Electric Power Company (Government of Jordan)	1,012,049,367	905,522,715
Purchases of gas from the National Petroleum Company (Government of Jordan)	8,181,976	9,062,897
Consultancy fees to ACWA Power International Company for Water and Power Projects	43,812	50,211

Balances due from/to related parties are disclosed in notes (10) and (16) to the financial statements as follows:

Amounts due from related parties	2012	2011
	JD	JD
National Electric Power Company (Government of Jordan)	346,935,271	487,344,640

Amounts due to related parties	2012	2011
	JD	JD
National Petroleum Company (Government of Jordan)	1,958,046	2,207,757
ACWA Power International Company for Water and Power Projects	100,023	56,211

Compensation of key management personnel

	2012	2011
	JD	JD
Salaries	727,582	283,559
Benefits (traveling)	6,350	8,890
	733,932	292,449

(27) Segment Information

The following tables present the income statement information for Aqaba and other locations for the years ended 31 December 2012 and 2011. The information is presented to facilitate the income tax review as the Company is subject to different tax rates on Aqaba's operation.

	2012		
	Aqaba	Other locations	Total
	JD	JD	JD
Power generation revenues	500,911,414	511,143,352	1,012,054,766
Stations operating costs	(461,604,868)	(474,007,577)	(935,612,445)
Depreciation of property, plant and equipment	(15,023,678)	(9,715,409)	(24,739,087)
Administrative expenses	(6,251,086)	(7,367,475)	(13,618,561)
Maintenance costs	(4,287,945)	(7,600,226)	(11,888,171)
Depreciation of non-moving inventories	(826,440)	(1,725,468)	(2,551,908)
Provision for end-of-service indemnity	(315,085)	(458,014)	(773,099)
Total operating costs	(488,309,102)	(500,874,169)	(989,183,271)
Operating profit	12,602,312	10,269,183	22,871,495
Realized and unrealized gain (loss) from foreign currency exchange	6,968,070	(65,944)	6,902,126
Share of profit of an associate	-	39,184	39,184
Excess in provision for doubtful debts	326,860	103,682	430,542
Board of directors remuneration	(17,174)	(16,159)	(33,333)
Other revenues, net	571,534	614,675	1,186,209
Finance costs	(5,838,812)	(1,681,556)	(7,520,368)
Profit before income tax	14,612,790	9,263,065	23,875,855
Income tax expense	(888,586)	(1,683,482)	(2,572,068)
Profit for the year	13,724,204	7,579,583	21,303,787

	2011		
	Aqaba	Other locations	Total
	JD	JD	JD
Power generation revenues	494,004,975	411,523,541	905,528,516
Stations operating costs	(456,225,626)	(366,903,353)	(823,128,979)
Depreciation of property, plant and equipment	(15,052,374)	(13,769,776)	(28,822,150)
Administrative expenses	(5,258,982)	(6,677,339)	(11,936,321)
Maintenance costs	(3,402,543)	(6,677,103)	(10,079,646)
Depreciation of non-moving inventories	(716,107)	(732,791)	(1,448,898)
Provision for end-of-service indemnity	(687,271)	(929,499)	(1,616,770)
Total operating costs	(481,342,903)	(395,689,861)	(877,032,764)
Operating profit	12,662,072	15,833,680	28,495,752
Realized and unrealized (loss) gain from foreign currency exchange	(5,182,492)	43,528	(5,138,964)
Share of profit of an associate	-	60,780	60,780
Provision for doubtful debts	(3,898,879)	(3,394,264)	(7,293,143)
Board of directors remuneration	(18,710)	(16,290)	(35,000)
Other revenues, net	1,846,759	1,265,566	3,112,325
Finance costs	(6,717,762)	(1,858,433)	(8,576,195)
(Loss) Profit before income tax	(1,309,012)	11,934,567	10,625,555
Income tax expense	(264,216)	(2,304,906)	(2,569,122)
(Loss) Profit for the year	(1,573,228)	9,629,661	8,056,433

(28) Commitments And Contingencies

Letters of credit and collection policies

At 31 December 2012 the Company had outstanding letters of credit and collection policies amounting to JD 2,112,155 (2011: JD 2,264,738).

Guarantees

At 31 December 2012 the Company had outstanding letters of guarantee amounting to JD 196,743 (2011: JD 2,136,500).

Capital commitments

The Company entered into commitments in the ordinary course of business for major capital expenditures. Outstanding capital expenditures were JD 76,460 as at 31 December 2012.

Legal claims

The Company is a defendant in a number of lawsuits in the ordinary course of business amounting to JD 142,427 (2011: JD 116,335). The Company has been advised by its legal counsel that it is possible, but not probable, the action will succeed and accordingly no provision for any liability has been made other than what has already been made in the financial statements.

Dispute with JPRC

Jordan Petroleum Refinery Company, the Company's fuel supplier, is claiming an amount of JD 568,000 as a penalty for a shipment of heavy fuel that was cancelled during 2008. The Company is disputing the claim with JPRC. The outcome of this dispute is uncertain. The Company and its legal counsel believe that JPRC has no right to claim this amount.

(29) Risk Management

Interest rate risk

The Company is exposed to interest rate risk on its interest-bearing assets and liabilities such as bank deposits, bank overdrafts and term loans.

The Company's policy is to manage its interest cost using a mix of fixed and variable rate debts.

The following table demonstrates the sensitivity of the statement of comprehensive income to reasonably possible changes in interest rates as at 31 December 2012, with all other variables held constant.

The sensitivity of the statement of income is the effect of the assumed changes in interest rates on the Company's profit for one year, based on the floating rate financial assets and financial liabilities held at 31 December 2012.

2012	Increase (Decrease) in basis points	Effect on profit before tax
		JD
Jordanian Dinar	100	(190,000)
Jordanian Dinar	(50)	95,000

2011	Increase (Decrease) in basis points	Effect on profit before tax
		JD
Jordanian Dinar	100	(250,000)
Jordanian Dinar	(50)	125,000

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

The Company has entered into a power purchase agreement with the Government of the Hashemite Kingdom of Jordan represented by the National Electric Power Company (NEPCO).

The amount due from NEPCO forms 100% of outstanding accounts receivable at 31 December 2012 and 2011.

The Company deals only with reputable local banks.

Liquidity risk

The Company limits its liquidity risk by ensuring bank facilities are available.

The table below summarises the maturities of the Company's undiscounted financial liabilities at 31 December 2012, based on contractual payment dates and current market interest rates:

Year ended 31 December 2012	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
	JD	JD	JD	JD	JD
Accounts payable	324,057,919	-	-	-	324,057,919
Due to banks	509,729	32,250,216	-	-	32,759,945
Term loans	6,717,573	29,371,524	57,690,830	61,721,026	155,500,953
Total	331,285,221	61,621,740	57,690,830	61,721,026	512,318,817

Year ended 31 December 2011	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
	JD	JD	JD	JD	JD
Accounts payable	455,309,148	-	-	-	455,309,148
Due to banks	305,710	40,545,669	-	-	40,851,379
Term loans	6,512,252	26,809,749	77,113,402	81,907,816	192,343,219
Total	462,127,110	67,355,418	77,113,402	81,907,816	688,503,746

Currency risk

The Company's transactions in U.S. Dollar have negligible currency risk since the Jordanian Dinar is fixed against the U.S. Dollar. (USD 1.41 for each one JD)

The table below indicates the Company's foreign currency exposure at 31 December, as a result of its monetary Jordanian Dinar, with all other variables held constant, on the income statement

2012	Increase / decrease in the rate to the JD	Effect on profit before tax
	%	JD
Euro	+10	(429,157)
Japanese Yen	+10	(6,219,448)
Kuwaiti Dinar	+10	(3,061,857)
Euro	-10	429,157
Japanese Yen	-10	6,219,448
Kuwaiti Dinar	-10	3,061,857

2011	Increase / decrease in the rate to the JD	Effect on profit before tax
	%	JD
Euro	+10	(550,003)
Japanese Yen	+10	(8,231,603)
Kuwaiti Dinar	+10	(3,633,866)
Euro	-10	550,003
Japanese Yen	-10	8,231,603
Kuwaiti Dinar	-10	3,633,866

(30) Fair Value Of Financial Instruments

Financial instruments comprise financial assets and financial liabilities.

Financial assets consist of cash and bank balances, accounts receivable, employees housing fund loan and some other current assets. Financial liabilities consist of bank overdrafts, term loans, accounts payable and some other credit balances.

The fair values of financial instruments are not materially different from their carrying values.

(31) Capital Management

The primary objective of the Company's capital is to ensure that it maintains healthy capital ratios in order to support its business and maximize shareholder value.

The Company manages its capital structure and makes adjustments to it in light of changes in business conditions. No changes were made in the objectives, policies or processes during the year ended 31 December 2012 and 31 December 2011. Capital comprises paid in capital, reserves and retained earnings and is measured at JD 121,672,932 as at 31 December 2012 (2011: JD 124,807,100).

(32) Standards issued but not yet effective

The standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective.

IAS 1 Presentation of Items of Other Comprehensive Income – Amendments to IAS 1

The amendments to IAS 1 change the grouping of items presented in other comprehensive income (OCI). Items that could be reclassified (or 'recycled') to profit or loss at a future point in time (for example, net gain on hedge of net investment, exchange differences on translation of foreign operations, net movement on cash flow hedges and net loss or gain on available-for-sale financial assets) would be presented separately from items that will never be reclassified (for example, actuarial gains and losses on defined benefit plans and revaluation of land and buildings). The amendment affects presentation only and has no impact on the Company's financial position or performance.

The amendment becomes effective for annual periods beginning on or after 1 July 2012, and will therefore be applied in the Company's first annual report after becoming effective.

IAS 19 Employee Benefits (Revised)

The IASB has issued numerous amendments to IAS 19. These range from fundamental changes such as removing the corridor mechanism and the concept of expected returns on plan assets to simple clarifications and re-wording.

The amendment becomes effective for annual periods beginning on or after 1 January 2013.

IAS 28 Investments in Associates and Joint Ventures (as revised in 2011)

As a consequence of the new IFRS 11 Joint Arrangements, and IFRS 12 Disclosure of Interests in Other Entities, IAS 28 Investments in Associates, has been renamed IAS 28 Investments in Associates and Joint Ventures, and describes the application of the equity method to investments in joint ventures in addition to associates.

The revised standard becomes effective for annual periods beginning on or after 1 January 2013.

IAS 32 Offsetting Financial Assets and Financial Liabilities — Amendments to IAS 32

These amendments clarify the meaning of “currently has a legally enforceable right to set-off”. The amendments also clarify the application of the IAS 32 offsetting criteria to settlement systems (such as central clearing house systems) which apply gross settlement mechanisms that are not simultaneous.

These amendments are not expected to impact the Company’s financial position or performance and become effective for annual periods beginning on or after 1 January 2014.

IFRS 7 Disclosures — Offsetting Financial Assets and Financial Liabilities — Amendments to IFRS 7

These amendments require an entity to disclose information about rights to set-off and related arrangements (e.g., collateral agreements). The disclosures would provide users with information that is useful in evaluating the effect of netting arrangements on an entity’s financial position. The new disclosures are required for all recognised financial instruments that are set off in accordance with IAS 32 Financial Instruments: Presentation.

The disclosures also apply to recognised financial instruments that are subject to an enforceable master netting arrangement or similar agreement, irrespective of whether they are set off in accordance with IAS 32.

These amendments will not impact the Company’s financial position or performance and become effective for annual periods beginning on or after 1 January 2013.

IFRS 10 Consolidated Financial Statements, IAS 27 Separate Financial Statements

IFRS 10 replaces the portion of IAS 27 Consolidated and Separate Financial Statements that addresses the accounting for consolidated financial statements. It also addresses the issues raised in SIC-12 Consolidation — Special Purpose Entities.

IFRS 10 establishes a single control model that applies to all entities including special purpose entities. The changes introduced by IFRS 10 will require management to exercise significant judgement to determine which entities are controlled and therefore are required to be consolidated by a parent, compared with the requirements that were in IAS 27. Based on the preliminary analysis performed, IFRS 10 is not expected to have any impact on the currently held investments of the Company.

This standard becomes effective for annual periods beginning on or after 1 January 2013.

IFRS 11 Joint Arrangements

IFRS 11 replaces IAS 31 Interests in Joint Ventures and SIC-13 Jointly-controlled Entities — Non-monetary Contributions by Ventures. IFRS 11 removes the option to account for jointly controlled entities (JCEs) using proportionate consolidation. Instead, JCEs that meet the definition of a joint venture must be accounted for using the equity method.

The application of the new standards will not have an impact on the financial position or performance of the Company as the Company already accounts for these investments using the equity method.

IFRS 12 Disclosure of Interests in Other Entities

IFRS 12 includes all of the disclosures that were previously in IAS 27 related to consolidated financial statements, as well as all of the disclosures that were previously included in IAS 31 and IAS 28. These disclosures relate to an entity's interests in subsidiaries, joint arrangements, associates and structured entities.

A number of new disclosures are also required, but has no impact on the Company's financial position or performance.

This standard becomes effective for annual periods beginning on or after 1 January 2013.

IFRS 13 Fair Value Measurement

IFRS 13 establishes a single source of guidance under IFRS for all fair value measurements. IFRS 13 does not change when an entity is required to use fair value, but rather provides guidance on how to measure fair value under IFRS when fair value is required or permitted. The Company is currently assessing the impact that this standard will have on the financial position and performance, but based on the preliminary analysis, no material impact is expected. This standard becomes effective for annual periods beginning on or after 1 January 2013.

Annual Improvements (May 2012)

These improvements will not have an impact on the Company, but include:

IAS 1 Presentation of Financial Statements

This improvement clarifies the difference between voluntary additional comparative information and the minimum required comparative information. Generally, the minimum required comparative information is the previous period.

IAS 16 Property Plant and Equipment

This improvement clarifies that major spare parts and servicing equipment that meet the definition of property, plant and equipment are not inventory.

IAS 32 Financial Instruments, Presentation

This improvement clarifies that income taxes arising from distributions to equity holders are accounted for in accordance with IAS 12 Income Taxes.

IAS 34 Interim Financial Reporting

The amendment aligns the disclosure requirements for total segment assets with total segment liabilities in interim financial statements. This clarification also ensures that interim disclosures are aligned with annual disclosures.

These improvements are effective for annual periods beginning on or after 1 January 2013.

Central Electricity Generating Co.
(CEGCO)



شركة توليد الكهرباء المركزية م.ع.

Ref. : _____
Date : 17/3/2013

الرقم : _____
التاريخ : ٢٠١٣/٣/١٧

٢١. ج. الإقرارات المطلوبة

١. يقر مجلس إدارة الشركة بعدم وجود أي أمور جوهرية قد تؤثر على استمرارية الشركة خلال السنة المالية التالية.
٢. يقر مجلس الإدارة بمسؤوليته عن إعداد البيانات المالية وتوفير نظام رقابة فعال في الشركة.

Acknowledgment

1. The company's Board of Directors acknowledges that there were no material matters that may affect the continuity of the company during the next financial year.
2. Board of Directors acknowledges its responsibility for the preparation of financial statements and the availability of an effective monitoring system in the company.

رئيس مجلس الإدارة


محمد بن عبدالله بن راشد أبوتمان

عضو


دينا عبدالله أحمد النباش

Member


Thomas Leroy Langford

Vice Chairman


Joseph Francis Gomez

عضو


زيدون أبو حكان

عضو


محمود العيص

عضو


راجيب ناندا

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هاتف : ٩٦٢-٦-٥٣٤٠٠٠٨ مع فطر آلي
فاكس : ٩٦٢-٦-٥٣٤٠٨٠٠
البريد الإلكتروني : cegco@cegco.com.jo

Central Electricity Generating Co.
(CEGCO)



شركة توليد الكهرباء المركزية م.ع.

Ref. : _____

الرقم : _____

Date : 17/3/2013

التاريخ : _____

3. Declaration of the Chairman, Chief Executive Officer and Executive Manager / Finance Affairs

Declaration

Attention: M/s Company's Shareholders

We the undersigned hereby certify and declare the authenticity and accuracy of the information and financial statements contained in this Annual Report.

Executive Manager for Finance Affairs
Zakieh Abdel AlGhani Suliman Jardaneh

Chief Executive Officer
Eng. Omar Ahmad Mohammad Al-Daour

Chairman
Mohammad Abdullah Rashed Abunayyan

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